Improving Information Sharing and Training for State, Local, Tribal, and Territorial Law Enforcement on Matters of National Security and Homeland Security

June 2022
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EXECUTIVE SUMMARY

House Report 116-565 to accompany the Consolidated Appropriations Act, 2021; DIVISION W—Intelligence Authorization Act for Fiscal Year 2021 (Pub. L. No. 116-260) requires the Director of National Intelligence, Secretary of Homeland Security, Attorney General, and Director of the Federal Bureau of Investigation (FBI) to jointly submit to the Permanent Select Committee on Intelligence, the Committee on Homeland Security, and the Committee on the Judiciary of the House of Representatives a written report containing catalogs that summarize the opportunities for training, publications, programs, and services available to State, Local, Tribal, and Territorial Law Enforcement (SLTT), relative to matters of national security and homeland security from their respective departments, agencies, and all component agencies.

This report includes catalogs developed by the Department of Homeland Security (DHS), Department of Justice (DoJ), FBI, and Office of the Director of National Intelligence (ODNI) National Counterterrorism Center (NCTC) that detail training opportunities, publications, programs, and services available to SLTT law enforcement partners. The catalogs, where appropriate, contain links which direct SLTT law enforcement partners to additional information available online, as well as contact information. This report and the following catalogs will be made available to SLTT law enforcement partners on the DHS and DoJ websites, as well as the national information sharing systems of DHS’S Homeland Security Information Network (HSIN) and FBI’s Law Enforcement Enterprise Portal (LEEP).
DHS I&A INFORMATION SHARING AND TRAINING CATALOG

DHS, Office of Intelligence and Analysis (I&A) is providing this DHS I&A Catalog as its portion to the overall report for the congressionally directed action concerning “Improving Information Sharing and Training for State, Local, Tribal, and Territorial Law Enforcement on Matters of National Security and Homeland Security.” This DHS I&A Catalog contributes to the overall unclassified summarized report to the Committees, and is designed for posting on DHS’s Homeland Security Information Network (HSIN) website. DHS I&A provides extensive information sharing and training support to our SLTT partners through: our intelligence training programs; on-site field officers and security support at State and Local Fusion Centers (SLFC), along with classified and unclassified network connectivity and information sharing platforms to facilitate information sharing, coordination on collection activities, and production of joint analytical products with I&A Mission Centers; privacy/civil rights and civil liberties guidance from legal experts; coordinated outreach and engagement with private sector partners; and a national program to synchronize on suspicious activity reporting – all to help identify and prevent terrorism, homeland security related threat, and targeted violence.

Training Opportunities

Title: Intelligence Analysis Basic Course (IABC) (Classroom)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Classroom and Virtual Training

Title: Basic Intelligence and Threat Analysis Course (BITAC) (Virtual)

Brief Description: The IABC and BITAC provide employees the foundational knowledge and skills necessary to be a successful Homeland Security Intelligence Analyst. Upon graduation, employees will be able to conduct intelligence analysis in a homeland security environment.

Title: Intelligence Overview Seminar (IOS)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Classroom and Virtual Training

Brief Description: The IOS provides non-analyst employees who will be supporting the DHS an introduction to the mission and theory of Homeland Security intelligence and trains them to recognize their responsibilities in supporting the Homeland Security Intelligence Enterprise (IE) missions.

Title: Intelligence Foundations Seminar (IFS)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Mobile delivery, NYC site

Brief Description: The IFS expands the DHS IE common culture and enhances the student's understanding of the DHS IE mission. The seminar uses the programs and exhibitions of the 9/11 Memorial Museum as context for discussion of the Department's mission, responsibilities, culture, and the critical role of the intelligence enterprise.
Title: Open Source Intelligence Analysis Course (OSINT)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Classroom and Virtual Training
Brief Description: The OSINT provides employees the knowledge and skills necessary to navigate unclassified open information sources for intelligence purposes. Students delve deeply into current and emerging Internet content and learn techniques to address the rapidly growing complexity of openly available information.

Title: Cyber Analyst Seminar (CAS)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Classroom and Virtual Training
Brief Description: The CAS provides analysts an introduction to cybersecurity fundamentals, the resources and expertise that are currently available to support state and local partners in dealing with the cyber threat environment, and enhances their ability to identify, process, and share cyber threat information within the Homeland Security Enterprise.

Title: Cyber Analysis Webinar (CAW)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Virtual Training
Brief Description: The CAW provides analysts a scoped look at current cybersecurity fundamental theory, skills, and current issues, and provides a seminar atmosphere for open discussion for federal and state and local partners who are dealing with the cyber threat environment.

Title: Data Analysis Course (DAC)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Classroom and Virtual Training
Brief Description: The DAC provides employees the knowledge and skills necessary to perform basic data analysis in the Homeland Security environment. Students learn data extraction, preparation, analysis and sense-making techniques, statistical methodologies, simple modeling, and data visualization techniques.

Title: Introduction to Watchlisting Seminar (IWL)/IWL-Law Enforcement (LE)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Virtual Training
Brief Description: The IWL and IWL-LE provide students with knowledge of U.S. Government orders, policies, and provisions associated with watchlisting activities, such as IC and DHS watchlisting guidance, roles and responsibilities, and intelligence oversight for the handling of U.S. Persons.
Title: Counterintelligence Awareness Training (CAT)  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Classroom Training  
Brief Description: The CAT familiarizes and cultivates counterintelligence (CI) awareness across the department by training others to train CI Awareness within their respective components. This three-day interactive course helps educate Non-Title 50 personnel on the various CI authorities and Foreign Intelligence Entity tradecraft directed at DHS and the U.S. Government.

Title: Nationwide Suspicious Activity Reporting (SAR) Initiative Fundamentals and Processes  
E-Learning  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: eLearning Training  
Brief Description: The SAR eLearning provides knowledge and skills necessary to understand the Nationwide SAR Initiative, under the National Threat Evaluation and Reporting Program. This program advances the SLTT partner's ability to identify, evaluate, and report/share information associated with emerging threats.

Title: Data Management Principles (DMP)  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: eLearning Training  
Brief Description: The DMP provides knowledge and skills to be a successful Homeland Security Intelligence Data Manager by training learners to use data, information, and knowledge appropriately throughout the IE and IC. Training covers data acquirement, review, access and disbursement as well as the utilization of the proper protocols for data management.

Title: Critical Thinking and Analytic Methods (CTAM)  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: eLearning Training  
Brief Description: The CTAM introduces critical thinking, analytic methods, and an introduction to the DHS and the U.S. IC. Throughout this course, students apply critical thinking skills in a homeland security practical exercise.

Title: Fair Information Practice Principles (FIPP)  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: eLearning Training  
Brief Description: The FIPP provides basic privacy concepts and standards for handling Personally Identifiable Information (PII) at DHS. The course covers the eight near-universal Fair Information Practice Principles that are rooted in the U.S. Privacy Act of 1974. Topics include legislation regarding privacy in the United States, privacy at DHS, selected acts and policies regarding privacy, the Fair Information Practice Principles, and scenario driven concept checks.
Title: Civil Rights and Civil Liberties (CRCL)
Bureau/Agency/Office: DHS/I&A
Type of Resource: eLearning Training
Brief Description: The CRCL presents the eight CRCL Principles within the context of Executive Order 12333 and the DHS Mission Statement. The course defines and describes each of the principles and includes scenario driven concept checks to ensure student comprehension and future application.

Title: Intelligence Oversight Guidelines (IOG)
Bureau/Agency/Office: DHS/I&A
Type of Resource: eLearning Training
Brief Description: Intelligence IOG familiarizes students with key legal principles relevant to the DHS I&A intelligence mission. The course examines U.S. Intelligence activities as seen through the lens of standards outlined in Executive Order 12333, as well as the DHS implementation of EO 12333, the identification of U.S. Persons, and application throughout the intelligence cycle. The course is supplemented by scenario driven concept checks to ensure student comprehension and future application.

Title: Intermediate Tradecraft & Analysis Course (ITAC)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Classroom Training
Brief Description: The ITAC addresses competencies aligned to intermediate-level homeland security analysts by increasing their ability to perform in-depth threat analyses to generate information for strategic or operational/tactical assessments and support leadership with a structured decision-making process.

Title: Advanced Briefers Workshop (ABW)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Classroom Training
Brief Description: The ABW provides knowledge and skills necessary to effectively present information to senior officials. Students learn how to scope a presentation, draft talking points, integrate visual aids, and deliver material in executive, desk-side settings.

Title: Fusion Center Leaders Seminar (FCLS)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Classroom Training
Brief Description: The FCLS provides an overview of critical issues and challenges facing Fusion Center leadership today. The seminar covers topics such as: national strategies; collection principles; processes and sources of information; suspicious activity reporting; Fusion Center performance assessments; and protecting civil rights and liberties. This seminar also promotes collaboration between Fusion Center Leaders and the exchange of best practices and concepts.
Title: Intelligence Leaders Seminar (ILS)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Mobile delivery, NYC
Brief Description: The ILS participants explore their roles and responsibilities in building a collaborative homeland security intelligence enterprise. The seminar's goal is to exchange DHS intelligence operational experience at the senior manager, leader, and executive levels; address intelligence enterprise challenges existing today and provide solutions in mitigating those challenges. The seminar uses the programs and exhibitions of the 9/11 Memorial Museum as context for discussion of the DHS mission.

Title: HSIN-Intel 101 Training
Bureau/Agency/Office: DHS/I&A
Type of Resource: In person and Virtual Seminar
Brief Description: HSIN-Intel is a secure community that connects FSLTT partners and promotes the exchange and analysis of controlled, unclassified intelligence and threat related information.
URL/Link to Resource: hsin.dhs.gov. For assistance, contact the HSIN Help Desk at 1-866-430-0162 or at HSIN.Helpdesk@hq.dhs.gov.

Publications and Instructions
Title: DHS Engagement with and Support to State and Major Urban Area Fusion Centers
Bureau/Agency/Office: DHS/I&A
Type of Resource: Instruction Number: 262-05-004
Brief Summary:

- **Purpose:** This instruction aligns with DHS Directive 262-05, “Information Sharing and Safeguarding,” and DHS Directive 264-01, “Intelligence Integration and Management.” This Instruction provides guidance for providing support to state and major urban area Fusion Centers, including adherence to the Federal Resource Allocation Criteria (RAC) policy and engagement in DHS governance processes.

- **Scope:** This instruction applies to all DHS employees, contractors supporting DHS, and employees detailed or assigned to support DHS. The Instruction does not supersede the authority of DHS Component Heads to develop internal policies or tasks for directing the management and activities of their organizations, so long as such policies do not impede the execution of the responsibilities of the Under Secretary for I&A as the Chief Intelligence Officer (CINT) and Senior Information Sharing and Safeguarding Executive (SISSE) for the Department.
Title: I&A Joint Production with State and Major Urban Area Fusion Centers  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Policy Instruction: IA-904  
Brief Summary:

- **Purpose:** This instruction defines policies and procedures for the Office of I&A when coordinating and collaborating on Analytic Products with State and Major Urban Area FC. Furthermore, it defines requirements, review, clearance, and dissemination entailed in joint production with Fusion Centers. These procedures are to ensure that: joint intelligence products produced with Fusion Centers are issued in a timely manner; the products conform to I&A’s mission, analytic standards, and legal and regulatory requirements; the products respond to the needs of Departmental customers including Fusion Centers; and the products maintain the integrity of the intelligence production process.

- **Scope:** This instruction is applicable to all I&A intelligence personnel, including deployed intelligence personnel. I&A personnel may only prepare joint Analytic Products that are consistent with I&A’s authorities. All I&A intelligence personnel must abide by this Instruction in the production of Joint Seal Products with Fusion Center and SLTT partners.

Title: I&A Intelligence Training Academy Course Catalog  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Training Catalog  
Brief Description: Intelligence Training Academy (ITA) course catalog that provides the course schedule, detailed descriptions, instructions on how to register, forms and ITA points of contacts to assist with any questions.

Title: I&A Intelligence Training Division Newsletter  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Newsletter  
Brief Description: Intelligence Training newsletter that provides the latest course schedule, instructions on how to register, information on IC training and education programs, success stories, points of contact and other information about intelligence training.

Title: HSIN-Intel User Guide  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Annual publication guide (hardcopy and downloadable)  
Brief Description: The HSIN-Intel User Guide was created to aide HSIN-Intel members in understanding the platform and its available capabilities. The Guide is intended for all HSIN-Intel members, ranging from those new to the community of interest (COi), to seasoned members seeking additional guidance on specific platform functionalities. The Guide is organized by key functionalities, and provides detailed step-by-step instructions for accessing and effectively leveraging each one.  
**URL/Link to Resource:** hsin.dhs.gov. For assistance, contact the HSIN Help Desk at 1-866-430-0162 or at HSIN.Helpdesk@hg.dhs.gov.
Programs

Title: Field Operations Division (FOD)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Field Operation Support
Brief Description: DHS I&A has 12 field regions comprised of DHS intelligence officers who provide coverage over each U.S. state and five territories. DHS I&A regional intelligence officers provide daily and special event intelligence support and services, to include intelligence collection, analytic support, and information sharing to the Fusion Centers and to all SLTT partners. These officers: facilitate information sharing with SLTT; conduct Overt HUMINT Collection (OHIC) to gather and report information meeting departmental and IC requirements; develop regional analysis that informs SLTT partners; and respond to emergent incidents to share information across the SLTT and federal networks.

Title: I&A Mission Centers
Bureau/Agency/Office: DHS/I&A
Type of Resource: Cyber, Counterterrorism, Transnational Organized Crime, Economic Security, and Counterintelligence
Brief Description: I&A Mission Centers consider potential SLTT interests in all finished intelligence products related to threats from cyber, counterterrorism, transnational organized crime, economic security, and counterintelligence, in keeping with the principles of Intelligence Community Directive (ICD) 208, “Write for Maximum Utility.” In partnership with I&A Field Operations Division, the Mission Centers assist with the editorial review and coordination of Field Analysis Reports that are written with specific focus on threats affecting SLTT areas of responsibility. Also, the Mission Centers work with I&A Collection Management Division to provide substantive input for the creation of Collection Support Primers to sensitize SLTT partners to information of intelligence value that they might gather incidental to normal law enforcement operations for collection in serialized Intelligence Community reporting channels.

Title: Open Source Intelligence
Bureau/Agency/Office: DHS/I&A
Type of Resource: Open Source Intelligence Support
Brief Description: Requests from SLTT for Open Source collection pass from I&A FOD to I&A Collection Management Division (CMD). CMD publishes OSINT collection requirements for collection by I&A Current and Emerging Threat Center – Open Source Collection Operations.
Title: Geospatial Intelligence  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Geospatial Support  
Brief Description: I&A CMD provides geospatial support to SLTT through publication of collection requirements for imagery collection (commercial or classified, if necessary) that assists in security and planning for National Special Security Events (NSSE) and other events with Special Event Assessment Rating status, as well other requests for SLTT security purposes. CMD additionally submits collection requirements for imagery collection to support response and recovery efforts for Humanitarian Assistance Disaster Relief Operations for incidents such as hurricanes, tropical storms, flooding, earthquakes, wildfires, and other disasters impacting areas throughout the United States. In addition to imagery collection, CMD provides geospatial support through exploitation of imagery, as well as Geographic Information System (GIS) deliverables (when necessary), to enhance imagery collection requirements for the above listed support.

Title: Privacy/Civil Rights Civil Liberties  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Privacy/CRCL guidance to SLTT  
Brief Description: The Privacy and Intelligence Oversight Branch (PIOB) is responsible for matters involving the protection of civil liberties and privacy as they relate to activities conducted by I&A personnel, ensuring that the activities of I&A personnel comply with the Intelligence Oversight Program and Guidelines. PIOB provides Intelligence Oversight training to SLTT partners using the DHS Performance and Learning Management System and HSIN eLearning platforms, as well as in-person training through courses offered at the ITA.

Title: National Threat Evaluation and Reporting (NTER) Program  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Nationwide Suspicious Activity Reporting Initiative (NSI) and NTER Behavioral Threat Assessment (BTA) Programs  
Brief Description: The NTER program advances DHS partners' ability to identify, evaluate, report, and share tips and leads related to potential homeland security threats. The NTER Program provides resources and training to DHS FSLTT partners to help identify and prevent terrorism and targeted violence through the NSI and BTA techniques. Building off the success of the NSI program, NTER has developed the use of BTA as a tool to compliment SAR related information. NTER’s Master Trainer Program (MTP) provides homeland security partners with methodologies for applying behavioral threat assessment approaches to the review of tips and leads, with the goal of preventing targeted violence, regardless of ideology. NTER-certified Master Trainers use DHS provided materials and training to teach behavioral threat assessment approaches to individuals in their areas of responsibility, enhancing the ability to provide safety and security to their communities.
Title: I&A Field Operations Division (FOD) Regional Integration Plan  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Regional Information Sharing and Collaboration Plans.  
Brief Description: The DHS I&A’s FOD Regional Directors and their officers actively support the FSLTT partners’ Regional Integration and Coordination Plans. While each region takes a different approach and a different level of involvement, many regions actively support the development of products and tabletop exercises.

Websites

Title: HSIN-Intel Community of Interest  
Bureau/Agency/Office: DHS/I&A  
Type of Resource: Online Information Sharing System/ Portal  
Brief Description: The Homeland Security Information Network-Intelligence (HSIN-Intel) is a COi located on HSIN. The purpose of HSIN-Intel is to provide intelligence stakeholders across the Homeland Security Enterprise with a secure platform for effective, efficient, and timely collaboration and sharing of information, data, products, analytic exchange, and situational awareness. HSIN-Intel is the only federally sponsored system that is designed specifically to facilitate intelligence and information sharing among Federal and SLTT partners across the full spectrum of homeland security missions. HSIN-Intel has been adopted by the National Network of Fusion Centers (National Network) as the primary platform for unclassified information sharing and collaboration. HSIN-Intel has embraced a unified approach to fully incorporating other centralized intelligence capabilities, such as Regional Information Sharing System (RISS) Centers and High Intensity Drug Trafficking Areas (HIDTA), into the system as well. HSIN-Intel is a chartered and vetted community of intelligence professionals from homeland security, intelligence, and law enforcement communities at all levels of government who share homeland security-related information and analyses daily in order to address threats to the Homeland. HSIN-Intel publishes a quarterly newsletter and annual report which detail new and existing partnerships, updated and enhanced tools and functionality, outreach and engagement mechanisms, new and updated user resources, system utilization and product sharing, and current and updated policies and procedures. HSIN-Intel published User and Coordinator manuals as well as factsheets and quick reference guides to familiarize users with the tools and functionality of the platform. HSIN-Intel training on the platform and tools resident on the platform is available once membership is approved.  
URL/Link to Resource: hsin.dhs.gov. For assistance, contact the HSIN Help Desk at 1-866-430-0162 or at HSIN.Helpdesk@hg.dhs.gov.
**Title:** HSIN-Intel – Fusion Center Assessment Profile System  
**Bureau/Agency/Office:** DHS/I&A  
**Type of Resource:** Website  
**Brief Description:** Within the HSIN-Intel site sits the Fusion Center Assessment Profile System. This assessment covers each fiscal year and evaluates the performance of the 80 SLFCs against a common set of measures related to key outputs and direct outcomes. The assessment’s findings can be explored in more detail through an interactive Dashboard resident on the HSIN. The assessment process is intended to provide a comprehensive picture of the performance of the National Network of Fusion Centers in order to help its partners and stakeholders identify strengths and challenges, track progress or trends over time, provide basis for comparative analysis, and focus on mission areas with the greatest potential benefit.  
**URL/Link to Resource:** [https://www.dhs.gov/annual-fusion-center-assessment-and-gap-mitigation-activities](https://www.dhs.gov/annual-fusion-center-assessment-and-gap-mitigation-activities)

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**Engagement/Webinars**

**Title:** Bi-Weekly Unclassified Cyber Threat Intelligence Discussion  
**Bureau/Agency/Office:** DHS/I&A  
**Type of Resource:** Bi-weekly SLTT Cyber Conference Call  
**Brief Summary:** I&A Cyber Mission Center (CYMC) initiated a SLTT-focused engagement effort designed to provide security practitioners with timely and insightful intelligence on cyber threats and activities. This is primarily accomplished through our Bi-Weekly Unclassified Cyber Threat Intelligence Discussion, via teleconference at the U//FOUO-level, during which we discuss upcoming/past intelligence products, current cyber events, and other federal government cyber issues. In fiscal year 2021, I&A’s CYMC collaborated with the Collection Management Division and Field Operations Division to jointly publish and brief to a nationwide audience two Collection Support Primers that highlighted challenges and opportunities to identify malicious cyber activity and ransomware campaigns targeting SLTT networks. These calls typically receive about 350-400 participants and private sector critical infrastructure stakeholders, of which roughly 100-150 represent SLTT organizations.

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**Title:** 2021 Specialized Analytic Seminar Series  
**Bureau/Agency/Office:** DHS/I&A  
**Type of Resource:** In person and Virtual Seminar  
**Brief Description:** The Specialized Analytic Seminar Series brings together a diverse range of federal, state, and local subject matter experts (SME) and partner agencies/organizations to advance analytic capabilities. The series addresses specialized-threat topic areas and the associated patterns, trends, skills, and resources necessary to effectively monitor and evaluate potential threats in the analyst's area of responsibility. Participation in this program is targeted to intelligence and analytic professionals from state and major urban area Fusion Centers, as well as HIDTA Investigative Support Centers (ISC), Regional Information Sharing Systems® (RISS) Centers, and major city/county intelligence units. These two-hour seminars will provide a detailed overview of the topics area from multiple SME perspectives, including: associated patterns, trends, potential impacts; discuss intelligence gaps and collection opportunities; and provide a dynamic presentation of case studies, tools, and/or available resources.
Title: Collection Support Primers  
**Bureau/Agency/Office:** DHS/I&A  
**Type of Resource:** Collection Webinars  
**Brief Summary:** Collection Support Primer webinars are designed to assist state and local partners in quickly identifying topics where they have unique access, and to then share related information via their respective field intelligence officer(s) for consumption in the intelligence cycle for analysis.

Title: I&A Intelligence Training Flyers  
**Bureau/Agency/Office:** DHS/I&A  
**Type of Resource:** Open Seats for Training  
**Brief Description:** ITA sends out emails to SLTT to notify them of open seats in upcoming classes to include a flyer about the course and how to register.

Title: National Threat Evaluation & Reporting (NTER) Webinar Series on Targeted Violence  
**Bureau/Agency/Office:** DHS/I&A  
**Type of Resource:** Webinar  
**Brief Description:** The NTER Program offers quarterly webinars to DHS federal, SLTT, and private sector homeland security partners on trends in targeted violence and behavioral threat assessment. Webinars include a panel of experts in threat assessment that share valuable research and trends in the field.

Title: I&A Intelligence Briefings from Mission Centers to SLTT  
**Bureau/Agency/Office:** DHS/I&A  
**Type of Resource:** Briefings and Engagements  
**Brief Description:** I&A Mission Centers, in coordination with I&A/FOD and our SLTT partners, are available to and routinely provide briefings, presentations, and analytic exchanges with SLTT partners. These engagements could include direct presentations to symposiums, seminars, and SLTT-focused conferences, as well as direct engagements and presentations with Fusion Centers or partners.

**Technical Assistance**

Title: DHS I&A Classified Information Technology Systems  
**Bureau/Agency/Office:** DHS/I&A  
**Type of Resource:** Homeland Security Data Network (HSDN) / B Local Area Network (BLAN) and Joint Worldwide Intelligence Communication System (JWICS) / C Local Area Network (CLAN) Support  
**Brief Description:** IA Chief Information Office (CIO) provides 80 plus SLFC with HSDN/BLAN support and 2 field locations with JWICS/CLAN support. The classified IT support serves as a conduit between I&A and SLFC partners to share classified I&A and IC raw reporting, threat information, and analytic products, as well as law enforcement sensitive information.
Title: DHS Watchlisting Exchange (HSIN)
Bureau/Agency/Office: DHS/I&A
Type of Resource: Website
Brief Description: DHS Watchlisting Exchange in HSIN provides DHS/I&A FOO personnel across the nation with a secure application that streamlines the submission of State-held terrorism information on known or suspected terrorists to the I&A Watchlisting Team and tracking capabilities. The DHS Watchlisting Exchange enables efficient communication, while reducing duplication of systems and effort outside of HSIN.

Title: National Threat Evaluation and Reporting (NTER) Program NSI Technical Assistance
Bureau/Agency/Office: DHS/I&A
Type of Resource: Technical Assistance
Brief Description: NTER Technical Assistance Program assists FSLTT partners with the establishment or improvement of SAR reporting processes within their agency/jurisdiction, providing adoption and implementation strategies for the standards and processes associated with improved reporting methods.
DOJ INFORMATION SHARING AND TRAINING CATALOG

The DoJ provides extensive information sharing and training support to our state, local, territorial, and tribal partners through our various programs and agencies, which includes the Office of Justice Programs, the Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF), the Office of Community Oriented Policing Services (COPS), the U.S. Marshals Service (USMS) Training Division, the U.S. DoJ-National Security Division and Office of Legal Policy, and the U.S. Attorney Offices (USAO).

Office of Justice Programs (OJP)

Training

Title: Criminal Intelligence Training (28 CFR Part 23)
Bureau/Agency/Office: OJP/BJA
Type of Resource: Online training class
Brief Summary: This site is a tool for our nation's law enforcement and homeland security professionals. 28 CFR Part 23 is the guideline for law enforcement agencies that operate federally funded multijurisdictional or inter-jurisdictional criminal intelligence systems. The guideline specifically provides guidance for the submission, entry, security, inquiry, dissemination, review, and purge of criminal intelligence information. This site includes an introductory-level training on the regulation's core principles, and provides an understanding of privacy and civil liberties concerns related to criminal intelligence information sharing. This training is limited to sworn law enforcement, task forces, and support staff.
URL/Link to Resource: https://28cfr.ncirc.gov/. This is also available through the FBI’s LEEP or the Regional Information Sharing Systems (RISS).

Title: State and Local Anti-Terrorism Training (SLATT) Program
Bureau/Agency/Office: OJP/BJA
Type of Resource: In-person and online training and technical assistance and resources
Brief Summary: The SLATT Program supports SLTT law enforcement in understanding and addressing today’s terrorism environment through the development and delivery of training and technical assistance. Through strategic partnerships, SLATT focuses on law enforcement and justice agencies’ efforts to prevent, deter, and interdict potential terrorist acts, as well as respond to mass casualty attacks. The SLATT Program consists of: no-cost in-person and online training courses; webinars and podcasts via a restricted-access online portal; focused technical assistance support for agencies seeking to develop anti-terrorism training; printable resources and tools; and a user website.
URL/Link to Resource: https://slatt.org
Title: Center for Task Force Training™ Program  
Bureau/Agency/Office: OJP/BJA  
Type of Resource: Training classes (both online and in person)  
Brief Summary: The Center for Task Force Training™ (CenTF) Program strives to increase the effectiveness of local, state, and tribal law enforcement in the management of multijurisdictional task force operations by helping commanders and other leaders make appropriate decisions regarding the administrative and operational issues that affect multijurisdictional task force operations in today's world. The CenTF Program supports the Center for Task Force Leadership and Integrity (CTFLI), a restricted-access website that offers specialized online training designed to: bolster task force capabilities; promote officer safety; and protect individuals' privacy, civil rights, and civil liberties. CenTF has also developed an enhanced Task Force Commanders Training curriculum that aims to address accountability and performance measurement, ethical and impartial policing, and evidence-based practices designed to facilitate effective, efficient management of law enforcement resources. Training is provided both in a classroom setting and online, through the CTFLI website, at no cost to the individual or the employing agencies.  
URL/Link to Resource: https://www.centf.org/  

Title: CI101, Understanding Digital Footprints  
Bureau/Agency/Office: OJP/BJA/NW3C  
Type of Resource: Online training class  
Brief Summary: This course introduces learners to the concept of digital footprints and best practices in protecting personally identifiable information. Topics include limiting an individual’s digital footprint, protecting privacy on social media, opting out of data aggregator sites, and the consequences of oversharing personal information, as well as steps to take after becoming a target of doxing.  
URL/Link to Resource: https://www.nw3c.org/online-training/online-course-detail/467  

Title: Intelligence LIVE Courses (continually updated)  
Bureau/Agency/Office: OJP/BJA/NW3C  
Type of Resource: LIVE online training  
Brief Summary: Through the Bureau of Justice Assistance (BJA), online classes for SLTT in the areas of intelligence are provided by NW3C. The following classes are those available to SLTT officers:  
  • IA101, Foundations of Intelligence Analysis Training (FIAT)-Four-Day  
  • IA102, Introduction to Link Analysis (ILA)  
  • IA103, Introduction to Strategic Intelligence Analysis (ISIA)  
  • IA105, Intelligence Writing and Briefing (IWAB)-Three-Day  
URL/Link to Resource: https://www.nw3c.org/live-online-training/live-online-intelligence-analysis-course-list
Title: Intelligence Online Training  
**Bureau/Agency/Office:** OJP/BJA/NW3C  
**Type of Resource:** Online trainings  
**Brief Summary:** Through BJA, these on-demand webinars for SLTT in the areas of intelligence are provided by NW3C. The following webinars are those available to SLTT officers:

- IA098, Introduction to Intelligence
- IA099, Basic Analyst Skills and Requirements
- IA100, Policies and Guidance for Intelligence Analysts Exercise

**URL/Link to Resource:** https://www.nw3c.org/online-training-selection/online-intelligence-analysis-course-list

**Websites**

**Title:** National Criminal Intelligence Resource Center  
**Bureau/Agency/Office:** OJP/BJA  
**Type of Resource:** Website  
**Brief Summary:** This site, sponsored by the U.S. DoJ, Office of Justice Programs, Bureau of Justice Assistance, provides criminal justice professionals with a multitude of resources that are primarily concerned with law enforcement intelligence operations and practices.  
**URL/Link to Resource:** www.ncirc.gov

**Title:** Regional Information Sharing Systems (RISS)  
**Bureau/Agency/Office:** OJP/BJA  
**Type of Resource:** Information sharing, publications, training, and investigation support  
**Brief Summary:** The mission of the RISS Program is to assist local, state, federal, and tribal criminal justice partners by providing adaptive solutions and services that facilitate information sharing, support criminal investigations, and promote officer safety. RISS is composed of six regional centers and the RISS Technology Support Center. RISS works regionally, and on a nationwide basis, to respond to the unique crime problems of each region, while strengthening the country’s information sharing environment. RISS offers secure information sharing and communications capabilities, critical analytical and investigative support services, and event deconfliction to enhance officer safety. RISS supports efforts against organized and violent crime, gang activity, drug activity, terrorism and violent extremism, human trafficking, identity theft, cybercrime, and other regional priorities. The RISS Centers operate their intelligence system under the Criminal Intelligence Systems Operating Policies (28 Code of Federal Regulations [CFR] Part 23). All RISS member agencies have agreed to comply with the requirements of 28 CFR Part 23 with respect to any criminal information they submit into an applicable RISS Criminal Intelligence Database. RISS has adopted a comprehensive privacy policy to protect individual privacy, civil rights, civil liberties, and other protected interests.  
**URL/Link to Resource:** www.riss.net
Title: Justice Information Sharing: A Comprehensive Resource for the Support of Justice and Public Safety Information Sharing and Technology
Bureau/Agency/Office: OJP/BJA
Type of Resource: Website
Brief Summary: This website provides a location for SLTT law enforcement agencies to find publications with regard to information sharing, analytical tools, intelligence sharing, and privacy and civil liberties protections.
Resource: https://bja.ojp.gov/program/it

Title: Profiles of Individual Radicalization in the United States (PIRUS)
Bureau/Agency/Office: OJP/NIJ
Type of Resource: Website
Brief Summary: This site, sponsored in part by Grant No. 2019-ZA-CX-0004 of the U.S. DoJ, Office of Justice Programs, National Institute of Justice, supports the PIRUS dataset at the University of Maryland’s National Consortium for the Study of Terrorism and Responses to Terrorism. The PIRUS dataset contains de-identified individual-level information on the backgrounds, attributes, and radicalization processes of more than 2,200 violent and nonviolent extremists who adhere to far right, far left, Islamist, or single-issue ideologies in the United States covering 1948 to 2018. Coded using entirely public sources of information, the PIRUS dataset is among the first efforts to understand domestic radicalization from an empirical and scientifically rigorous perspective. Users can now explore the rich PIRUS data using the Keshif data visualization tool, a user-friendly platform that allows for intuitive and insightful analysis of the data in real time.
URL/Link to Resource: https://www.start.umd.edu/profiles-individual-radicalization-united-states-pirus-keshif

Title: American Terrorism Study Court Record Repository
Bureau/Agency/Office: OJP/NIJ
Type of Resource: Website
Brief Summary: This site, sponsored by Grant No. 2018-ZA-CX-0003 of the U.S. DoJ, Office of Justice Programs, National Institute of Justice, contains documents and data from closed terrorism and terrorism-related federal court cases. This website allows intelligence analysts, researchers, and federal prosecutors’ access to all of the court records compiled as part of the American Terrorism Study. The portal includes 1,000,000 pages of court documents from 1,417 federal criminal cases from 1980 to the present. In addition to the actual documents, the portal provides: statistics on count utilization (conviction, acquittal, etc.); patterns of terrorist conduct identified in previous projects; emerging trends; simple ways to identify links between case documents; successful utilization of counts or combination of counts; the verbiage used in indictments; and unique motions filed in each case. The data was collected through the Public Access to Court Electronic Records system or directly from the courts/archives. *The data and documents included in this portal are subject to change.
URL/Link to Resource: https://atscorr.cast.uark.edu/
Title: Law Enforcement Cyber Center  
Bureau/Agency/Office: OJP/BJA  
Type of Resource: Website  
Brief Summary: The Law Enforcement Cyber Center is designed to assist police chiefs, sheriffs, commanders, patrol officers, digital forensic investigators, detectives, and prosecutors who are investigating and preventing crimes that involve technology. This is a cooperative effort between BJA, the International Association of Chiefs of Police, the NW3C, the Police Executive Research Forum, and the ODNI Information Sharing Environment.  
URL/Link to Resource: https://www.iacpcybercenter.org/

Committees

Title: Global Justice Information Sharing Initiative (Global); Global Advisory Committee (GAC)  
Type of Resource: Federal Advisory Committee  
Brief Summary: Global serves as a Federal Advisory Committee and advises the U.S. Attorney General on justice information sharing and integration initiatives. Global was created to support the broad scale exchange of pertinent justice and public safety information. To help steer and facilitate Global efforts, the U.S. Attorney General reached out to key personnel from local, state, federal, tribal, and international justice entities to form the GAC. The GAC’s efforts have direct impact on the work of four million justice and public safety professionals. The GAC includes agency executives and policymakers, automation planners and managers, information practitioners and, most importantly, end users, including:  
- Law enforcement agencies  
- Prosecutors  
- Public defenders  
- Courts  
- Corrections agencies  
- Probation and parole departments  
- Additional agencies directly involved in the justice process  
URL/Link to Resource: https://bja.ojp.gov/program/it/global

Title: Criminal Intelligence Coordinating Council (CICC)  
Bureau/Agency/Office: OJP/BJA/Global  
Type of Resource: Permanent subcommittee  
Brief Summary: The CICC supports state, local, and tribal law enforcement and homeland security agencies in their ability to develop and share criminal intelligence and information nationwide. Because of its role within the nation's intelligence landscape, the CICC is in the unique position to serve as the voice for all levels of law enforcement, which it does by advising the U.S. Attorney General through the Global GAC. The GAC strives to ensure that every chief, sheriff, and law enforcement executive has a stake in its effort so that all law enforcement and homeland security agencies understand their roles in the development and sharing of information and intelligence.  
URL/Link to Resource: https://bja.ojp.gov/program/it/global/groups/cicc
Online Repositories

**Title:** Global Justice Information Sharing Toolkit (GIST)
**Bureau/Agency/Office:** OJP/BJA/Global
**Type of Resource:** Online repository
**Brief Summary:** The GIST is an online, searchable repository of Global resources, policy templates, recommendations, and resources published since the Global Advisory Committee’s inception. Currently, GIST contains approximately 330 products.
**URL/Link to Resource:** https://bja.ojp.gov/program/it/gist

**Title:** Analysis Toolkit
**Type of Resource:** Online repository
**Brief Summary:** The Analysis Toolkit is a searchable, online repository designed to improve the exchange of information, promising practices, model policy templates, and standards resources for the SLTT law enforcement professional. The toolkit is continually updated with new products that are developed through the Criminal Intelligence Coordinating Council task team process and by additions from numerous federal partners. Currently, the toolkit contains 104 products.
**URL/Link to Resource:** https://bja.ojp.gov/program/it/analysis-toolkit

Publications

**Title:** Promising Practices in Forensic Lab Intelligence
**Bureau/Agency/Office:** OJP/BJN/Global
**Type of Resource:** Publication
**Brief Summary:** Promising Practices in Forensic Lab Intelligence was developed to provide law enforcement intelligence functions and Fusion Centers with promising practices and recommendations on how to develop or enhance the relationships between forensic labs and intelligence units to further build out agency intelligence efforts.
**URL/Link to Resource:** https://bja.ojp.gov/library/publications/promising-practices-forensic-lab-intelligence

**Title:** Analyst Professional Development Road Map, Version 2.0
**Bureau/Agency/Office:** OJP/BJA
**Type of Resource:** Publication
**Brief Summary:** The resource creates a sustainable, professional career path for analysts operating within federal and SLTT organizations. This path focuses on the development and enhancement of analytic-related knowledge, skills, and abilities over four overarching analyst levels (basic, intermediate, advanced, and supervisory) and the training recommended for achieving each level.
**URL/Link to Resource:** https://bja.ojp.gov/library/publications/analyst-professional-development-road-map-version-20

**Title:** A Global Unified Message Regarding Information Sharing
**Bureau/Agency/Office:** OJP/BJA/Global
**Type of Resource:** Publication
Brief Summary: This two-page resource provides guidance on planning for system interoperability, incorporating nationwide information sharing programs into policies and plans to leverage existing trusted information sharing platforms, and applying best practices to improve access to data while ensuring privacy, civil rights, and civil liberties protection and data security. It is intended for SLTT law enforcement agencies, including state and major urban area Fusion Centers, and other public safety agencies.


Title: Fusion Center Privacy, Civil Rights, and Civil Liberties Policy Development Template, Version 3.0
Bureau/Agency/Office: OJP/BJA/Global
Type of Resource: Publication

Brief Summary: This is the third version of the Fusion Center Privacy, Civil Rights, and Civil Liberties Policy Development Template, which was developed by the U.S. DoJ in collaboration with the U.S. DHS in the joint DHS/DoJ Fusion Process Technical Assistance Program. It was designed specifically to assist fusion center personnel in developing a privacy, civil rights, and civil liberties policy related to the information, intelligence, and suspicious activity report (SAR) information that centers gather, collect, receive, maintain, archive, access, disclose, and disseminate to personnel, governmental agencies, ISE participants, and other participating criminal justice and public safety agencies, as well as to private contractors and the general public. Provisions contained in the template help centers comply with requirements of the DHS Homeland Security Grant Program Guidance, the ISE Privacy Guidelines, and the Nationwide SAR Initiative.


Title: Alerts Save Lives: A Unified Message Regarding the Need to Support Nationwide Alerts
Bureau/Agency/Office: OJP/BJA/Global
Type of Resource: Publication

Brief Summary: BJA partnered with the Global Justice Information Sharing Initiative to develop a unified message to bring attention to the importance of nationwide alerts. This message defines the different alert types, stresses the important role that alerts play in law enforcement and community member safety, and emphasizes what steps are being taken to further enhance alert processes.


Title: Face Recognition Policy Development Template for Use in Criminal Intelligence and Investigative Activities
Bureau/Agency/Office: OJP/BJAfGlobal
Type of Resource: Publication

Brief Summary: This resource is designed to provide guidance to SLTT law enforcement entities, Fusion Centers, and other public safety agencies on developing policies and procedures for the use of face recognition tools in criminal intelligence and investigative activities.
URL/Link to Resource: https://bja.ojp.gov/library/publications/face-recognition-policy-development-template-use-criminal-intelligence-and

Title: Ten Ways to Improve Community Reporting/or Violent Extremism and Targeted Violence
Bureau/Agency/Office: OJP/NIJ
Type of Resource: Publication (Web)
Brief Summary: This brief, sponsored by Grant No. 2018-ZA-CX-0004 of the U.S. DoJ, Office of Justice Programs, National Institute of Justice, describes common barriers and facilitators to community reporting and provides ten recommendations for improving community reporting based on research findings.
URL/Link to Resource: https://www.uclahealth.org/internal-medicine/workfiles/community reporting brief targeted violence.pdf

Title: Real-Time and Open Source Analysis (ROSA) Resource Guide
Bureau/Agency/Office: OJP/BJA/Global
Type of Resource: Publication
Brief Summary: The Real-Time Open Source Analysis (ROSA) Resource Guide was developed by the National Network of Fusion Centers-in partnership with; the U.S. DHS; the FBI; and the associations represented on the Criminal Intelligence Coordinating Council-to assist law enforcement agencies and Fusion Centers in understanding the lawful and appropriate use of open source information, focusing on social media. It is designed to help law enforcement agencies and analytic personnel understand the potential tools and resources available to support law enforcement operational and analytic activities, while ensuring that privacy, civil rights, and civil liberties concerns are addressed.

Title: License Plate Reader Policy Development Template for Use in Intelligence and Investigative Activities
Bureau/Agency/Office: OJP/BJA/Global
Type of Resource: Publication
Brief Summary: The License Plate Reader Policy Development Template for Use in Intelligence and Investigative Activities is a policy guidance resource designed specifically for law enforcement entities and Fusion Centers to assist them in their efforts to develop comprehensive privacy, civil rights, and civil liberties policies regarding the use of automated license plate readers in intelligence and investigative activities.
URL/Link to Resource: https://bja.ojp.gov/library/publications/license-plate-reader-policy-development-template-use-intelligence-and

Title: Video Evidence: A Primer for Prosecutors
Bureau/Agency/Office: OJP/BJA/Global
Type of Resource: Publication
Brief Summary: Video Evidence: A Primer for Prosecutors was developed for the purpose of educating prosecutors on the numerous sources of video evidence, the benefits of its use in court, and challenges faced by prosecutors' offices in the handling of video evidence. A sample process
flow is included as step-by-step guidance on the procedures a prosecutor may follow when preparing and handling video evidence.

**URL/Link to Resource:** https://bja.ojp.gov/library/publications/video-evidence-primer-prosecutors

**Title:** Understanding Digital Footprints: Steps to Protect Personal Information  
**Bureau/Agency/Office:** OJP/BJA/Global  
**Type of Resource:** Publication  
**Brief Summary:** This document provides material designed to assist law enforcement personnel in protecting themselves and their families from becoming cyber targets through protecting personal information, cyber “dos and don'ts,” and links to further cyber training and resources.  
**URL/Link to Resource:** https://bja.ojp.gov/library/publications/understanding-digital-footprints-steps-protect-personal-information

**Title:** Public Safety Primer on Cloud Technology  
**Bureau/Agency/Office:** OJP/BJA  
**Type of Resource:** Publication  
**Brief Summary:** The Public Safety Primer on Cloud Technology is a high-level primer for law enforcement and public safety communities regarding video and the cloud environment. With the quantity of video evidence now available, storage is a significant problem for record management systems and bandwidth capability. Obtaining video from a major event is often problematic for law enforcement and public safety agencies without the capability to request and store public video submissions.  
**URL/Link to Resource:** https://bja.ojp.gov/library/publications/public-safety-primer-cloud-technology

**Title:** Cyber Training for Law Enforcement Call to Action  
**Bureau/Agency/Office:** OJP/BJA  
**Type of Resource:** Publication  
**Brief Summary:** The flyer is designed to help raise awareness of the need for SLTT law enforcement leaders to ensure that appropriate agency personnel receive cybercrime training.  
**URL/Link to Resource:** https://bja.ojp.gov/library/publications/cyber-training-law-enforcement-call-action
Training and Technical Assistance (TTA)

Title: National White Collar Crime Center (NW3C)
Bureau/Agency/Office: OJP/BJA
Type of Resource: TTA
Brief Summary: NW3C focuses on training law enforcement and regulatory agencies in the prevention, investigation, and prosecution of economic and high-tech crime. These resources are provided through classroom training, online training, webinars, investigative resources, and support materials. This type of TTA can assist SLTT officers from departments of all sizes and even in the most remote areas with the tools to handle electronic items in all types of crime to include national and homeland security. The technical assistance aspect can support cybercrime, financial crime, intelligence analysis, and intellectual property theft.
URL/Link to Resource: www.nwc3.org

Title: Smart Policing Initiative
Bureau/Agency/Office: OJP/BJA
Type of Resource: Grant funding and TTA program
Brief Summary: This program is a collaborative effort among BJA, national TTA partners, state and local law enforcement agencies, and researchers. It is designed to assist agencies with identifying innovative and evidence-based solutions to effectively and efficiently tackle chronic crime problems in their jurisdictions. This includes the adoption and testing of new information sharing technologies and approaches and evaluating their impact on law enforcement operations and crime reduction efforts.
URL/Link to Resource: https://www.smart-policing.com/

Title: Project Safe Neighborhoods
Bureau/Agency/Office: OJP/BJA
Type of Resource: Grant funding and TTA program
Brief Summary: This program is designed to create and foster safer communities through a sustained reduction in violent crime. The program's effectiveness depends upon the ongoing coordination, cooperation, and partnerships of local, state, tribal, and federal law agencies and community organizations working together with the communities they serve and engaged in a unified approach coordinated by the U.S. Attorney in all 94 districts. Achieving improvements in coordination and information sharing among Project Safe Neighborhoods partners is a central goal of the program, which also focuses on transnational organized crime investigation and prosecution.
URL/Link to Resource: www.psntta.org

Title: BJA National Training and Technical Assistance Center (NTTAC)
Bureau/Agency/Office: OJP/BJA
Type of Resource: TTA program
Brief Summary: The BJA NTTAC supports state, local, and tribal law enforcement with training and specialized subject-matter expertise to address a wide variety of criminal justice issues to include information sharing with regard to national and homeland security. Jurisdictions can request assistance as critical issues arise, and NTTAC will work to identify existing or tailor new TTA to meet those needs.
Webinars

**Title:** Cybercrime, Forensics, Digital Evidence, Analytics  
**Bureau/Agency/Office:** OJP/BJA/NW3C  
**Type of Resource:** Webinars  
**Brief Summary:** Through BJA, SLTT users can view both live and on-demand webinars on various subjects to assist with information sharing and support of investigations in their respective communities that may deal with national and homeland security. This site is updated regularly, and an SLTT officer can become a member of NW3C at no cost to attend trainings and receive notifications of new trainings.  
**URL/Link to Resource:** https://www.nw3c.org/webinars

Formula Grant Program

**Title:** Edward Byrne Memorial Justice Assistance Grant (JAG) Program  
**Bureau/Agency/Office:** OJP/BJA  
**Type of Resource:** Formula grant program  
**Brief Summary:** The JAG program is the leading source of federal justice funding to state and local jurisdictions. The JAG Program provides states, tribes, and local governments with critical funding necessary to support a range of program areas including law enforcement, prosecution, indigent defense, courts, crime prevention and education, corrections and community corrections, drug treatment and enforcement, planning, evaluation, technology improvement, crime victim and witness initiatives and mental health programs, and related law enforcement and corrections programs, including behavioral programs and crisis intervention teams.  
**URL/Link to Resource:** https://bja.ojp.gov/program/jag/overview

Instructional Material

**Title:** Considerations and Recommendations Regarding State and Local Officer-Involved Use-of-Force Investigations  
**Bureau/Agency/Office:** OJP/BJA/Global  
**Type of Resource:** Instructional material  
**Brief Summary:** The Considerations and Recommendations Regarding State and Local Officer-Involved Use-of Force Investigations resource sets forth recommendations and considerations for municipal, county, and state law enforcement officials tasked with ensuring accountability for critical use-of-force incidents that result in death or serious bodily injury to any party. It is intended to be used prior to a critical use-of-force incident to identify and implement recommendations, address issues, and better equip agencies to effectively respond to use-of-force investigations. It is designed to follow existing laws, regulations, and statutes, and agencies should review their operating structures to ensure adherence to governing processes as they review the considerations and recommendations identified in this resource.  
Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF)

**Title:** Arson and Explosives for Prosecutors (ARSN-CS-0030)
**Bureau/Agency/Office:** ATF
**Type of Resource:** Training course
**Brief Summary:** Arson and Explosives for Prosecutors provides prosecutors an in-depth look at the complexities of prosecuting arson and explosives cases as well as providing live-fire and explosives demonstrations. The four-day course covers segments such as fire dynamics, explosive theory, fire and explosives demonstrations, origin and cause, scientific method, National Fire Protection Association (NFPA) 921 and 1033, case studies, expert testimony/cross examination of the origin and cause expert, video testimony, panel discussion, and ATF resources.
**URL/Link to Resource:** N/A

**Title:** Arson for Prosecutors (ARSN-CS-0020)
**Bureau/Agency/Office:** ATF
**Type of Resource:** Training course
**Brief Summary:** Arson for Prosecutors provides prosecutors an in-depth look at the complexities of prosecuting arson cases as well as providing live-fire demonstrations. The three-day course covers segments such as fire dynamics, fire demonstrations, origin and cause, scientific method, NFPA 921 and 1033, case studies, expert testimony/cross examination of the origin and cause expert, video testimony, panel discussion, and ATF resources.
**URL/Link to Resource:** N/A

**Title:** Explosive Evidence Exploitation (EXPL-CS-0026)
**Bureau/Agency/Office:** ATF
**Type of Resource:** Training course
**Brief Summary:** Explosive Evidence Exploitation (E3), formerly Destructive Device Disassembly and Exploitation (D3E), is a five-day course designed for military explosive ordnance disposal (EOD) and public safety bomb technicians. Specifically, E3 is for senior EOD team members and public safety technicians with at least one recertification. Training focuses on three areas of responsibility: task appreciation and hazard assessment; minimally destructive remote, semi-remote, and manual disassembly techniques; and field exploitation of destructive devices and their associated components. Prerequisites for attendance are successful completion of military service EOD School or public safety bomb disposal school and ATF Homemade Explosives.
**URL/Link to Resource:** N/A

**Title:** 772 Fire Investigation: Essentials (ARSN-CS-0016)
**Bureau/Agency/Office:** ATF
**Type of Resource:** Training course
**Brief Summary:** This course uses NFPA 921, Guide for Fire and Explosion Investigations and NFPA 1033, Standard for Professional Qualifications for Fire Investigator, along with other texts and references to provide comprehensive instruction for the adult learner.
**URL/Link to Resource:** N/A
Title: 776 Electrical Aspects of Fire Investigation (ARSN-CS-0036)  
Bureau/Agency/Office: ATF  
Type of Resource: Training course  
Brief Summary: This six-day specialized course addresses the critical skills essential to the effective investigation and evaluation of fires involving potential electrical fire causes through the use of current techniques, practices, protocols, and standards to assist fire investigators in the evaluation of electrical systems and components. Registration is through the National Fire Academy and prerequisites may be required.  
URL/Link to Resource: N/A

Title: Firearms Tracing and Analysis Capabilities for Law Enforcement Agencies  
Bureau/Agency/Office: ATF  
Type of Resource: Training course  
Brief Summary: Educational objectives include to: 1) demonstrate to law enforcement agencies the ability to electronically submit firearm trace requests; monitor the progress of traces; retrieve completed trace results; query firearm trace-related data in a real-time environment; and receive referral information from other agencies whose traces have the purchasers and possessors of firearms, firearms recovery locations, and retail firearms sales in common; 2) improve law enforcement representatives’ ability to recognize and use firearms trace-related information to combat violent crime; and 3) provide a detailed overview of the firearms tracing process and associated programs as a value-added service provided by ATF to the global law enforcement community.  
URL/Link to Resource: N/A

Title: 772 Fire Investigation: Essentials (ARSN-CS-0016)  
Bureau/Agency/Office: ATF  
Type of Resource: Training course  
Brief Summary: This course utilizes the best practices in the fire investigation profession to instruct students in the science and techniques of modern investigation. This ten-day course uses NFPA 921, Guide for Fire and Explosion Investigations, and NFPA 1033, and Standard for Professional Qualifications for Fire Investigator, along with other texts and references to provide comprehensive instruction for the adult learner. The course content is designed to meet or exceed the applicable sections of NFPA 1033, Standard for Professional Qualifications for Fire Investigator. This course is offered in partnership with the Federal Emergency Management Agency and registration is through the National Fire Academy.  
URL/Link to Resource: N/A

Title: Arson for Prosecutors (Field Training-ARSN-CS-0020)  
Bureau/Agency/Office: ATF  
Type of Resource: Training course  
Brief Summary: Arson for Prosecutors provides prosecutors an in-depth look at the complexities of prosecuting arson cases as well as providing live-fire demonstrations. The three-day course covers segments such as fire dynamics, fire demonstrations, origin and cause, scientific method, NFPA 921 and 1033, case studies, expert testimony/cross examination of the origin and cause expert, video testimony, panel discussion, and ATF resources.
URL/Link to Resource: N/A

Title: Advanced Origin and Cause/Courtroom Testimony (ARSON-CS-0002)
Bureau/Agency/Office: ATF
Type of Resource: Training course
Brief Summary: Advanced Origin and Cause/Courtroom Testimony provides state, local and international fire investigators with the requisite knowledge, skills, and abilities to systematically determine the origin and cause of a fire and to be able to present these findings to a prosecutor and to a jury in all subsequent judicial proceedings. The ten-day course involves in-depth study of fire dynamics, fire chemistry, electrical fire causation, burn pattern analysis, and fire scene documentation. The curriculum involves fire scene processing with an emphasis on the practical applications of scientific knowledge. Students are required to process fire scenes utilizing the Scientific Method and the ATF team concept, as well as prepare technical reports documenting their findings for use in court proceedings as an expert witness. A written test is administered at the completion of the course, as well as a final practical exercise and a mock trial that is designed to prepare the student to testify as an expert witness.
URL/Link to Resource: https://www.atf.gov/file/88396/download

Title: Advanced Explosives Disposal Techniques (EXPL-CS-0001)
Bureau/Agency/Office: ATF
Type of Resource: Training course
Brief Summary: Advanced Explosives Disposal Training provides bomb technicians and explosives specialists an in-depth classroom and range instruction in virtually every aspect of explosives disposal. The eight-day course covers relevant Environmental Protection Agency laws and regulations, Department of Transportation laws and regulations, explosives storage laws and regulations, explosives disposal range management and operational planning, personal protective equipment, disposal techniques for most types of explosives, and fireworks and pyrotechnic hazards. In order to attend the training, the applicant must be a full-time public safety official trained as a bomb technician whose mission includes destruction/disposal of explosive materials. Selections are based on several factors, which include, but are not limited to, current assignment and geographical location.
URL/Link to Resource: https://www.atf.gov/file/88391/download

Title: Post Blast Investigative Techniques I (EXPL-CS-0013)
Bureau/Agency/Office: ATF
Type of Resource: Training course
Brief Summary: This training course is designed to teach a systematic method of investigating an explosion scene. The course provides instruction in explosives identification and applications, explosives effects, improvised explosive device (IED) component recognition, and evidence collection. The course comprises classroom participation, an explosives demonstration, and an actual investigation of a post-blast scene. The five-day course covers introduction to explosives, introduction to IEDs, post-blast scene processing and forensics, and the ATF team concept. In order to attend the training, applicants must be a full-time public safety official whose primary mission is to investigate bombing incidents and other explosions. Selections are
intended to facilitate coordination of agencies in the area of operation where the training is being conducted.

**Title:** Homemade Explosives (Identify, Process, Dispose) (EXPL-CS-0018)
**Bureau/Agency/Office:** ATF
**Type of Resource:** Training course

**Brief Summary:** Homemade Explosives (Identify, Process, Dispose) provides operator-level training for the identification of precursor chemicals and manufacturing equipment; processing techniques; and the safe handling, mitigation, and disposal of hazardous homemade explosive (HME) mixtures. The five-day course utilizes lectures, approved hands-on laboratory classes, practical exercises, explosives range demonstrations, and disposal exercises to enhance student training. Objectives include how to recognize and identify precursors used in the manufacture of HMEs; associate precursors with respective homemade explosives; identify and mitigate the hazards of precursors, partially mixed HMEs, or finished HMEs; safe sampling and testing techniques for HME or precursor identification; evidentiary collection and scene processing; and remote methods of removing and the safe disposal of HME hazards. Applicants must be bomb technicians who successfully completed the Hazardous Devices School and ATF’s Advanced Explosives Disposal Techniques course. The prerequisites are waived for EOD technicians and Special Operations Forces explosive engineers.

**URL/Link to Resource:** https://www.atf.gov/file/106001/download

**Title:** Explosives Recognition & IED Exploitation (ERIE) for Intelligence Analysts (EXPL-CS-0028)
**Bureau/Agency/Office:** ATF
**Type of Resource:** Training Course

**Brief Summary:** ERIE for Intelligence Analysts introduces intelligence analysts to commercial explosives, homemade explosives, post-blast investigative techniques, and trends. During the class, participants learn how to process crime scenes by using world-class techniques and applying them to real-world scenarios. The four-day course shares best practices used by law enforcement and military investigating counter-IED incidents. Analysts also learn how to process bombing scenes and leverage lessons learned from recent global explosive crimes. Applicants must be full-time intelligence analysts or public safety officials responsible for bombing and explosion investigations.


**Office of Community Oriented Policing Services (COPS)**

**Current Homeland Security Publications**

**Title:** Building Interdisciplinary Partnerships to Prevent Violent Extremism
**Bureau/Agency/Office:** COPS Office
**Type of Resource:** Publication (09 January 2017)
**Brief Summary:** Partnerships among police, community members, faith-based groups, mental health providers, educators, and other stakeholders are critical to preventing violent extremism. This report on the Forum for Building Interdisciplinary Partnerships to Prevent Violent Extremism documents the discussion of the forum participants and provides case studies of collaborative efforts in the Minneapolis-St. Paul-Hennepin County, Minnesota, area; the city of Cambridge, Massachusetts; the Los Angeles, California, area; and the Montgomery County, Maryland, suburb of Washington, DC. The report highlights the need for law enforcement to proactively engage with their communities, paying special attention to young people in immigrant communities, who can feel alienated from American culture. It also underscores the importance of personal attributes, such as the willingness of officers to learn the language and culture of a community and the role of police leadership in promoting community relationships and interdisciplinary partnerships. In addition to the case studies, the report includes the recommendations from forum participants, who represented law enforcement, community groups, social service providers, and other stakeholders.

**URL/Link to Resource:** https://cops.usdoj.gov/RIC/Publications/cops-w0829-pub.pdf

**Title:** Report on the National Summit on Empowering Communities to Prevent Violent Extremism  
**Bureau/Agency/Office:** COPS Office  
**Type of Resource:** Publication (18 September 2015)  
**Brief Summary:** The National Summit on Empowering Communities to Prevent Violent Extremism report documents the proceedings of the summit, which was cohosted by the COPS Office, the Federal Law Enforcement Training Centers (FLETC), and the National Consortium for the Study of Terrorism and Responses to Terrorism (START). The summit convened more than 50 participants from multiple disciplines engaged in community engagement efforts from federal, state, local, international, and nongovernmental entities. Over the course of the two-day summit, these participants described their community engagement efforts with a focus on lessons learned, best practices, and challenges. The report provides recommendations for law enforcement, other government agencies, and communities on improving community engagement, trust building, prevention, and intervention programming regarding those individuals at risk for engaging in violent extremism. The recommendations ultimately seek to help strengthen family, community, and institutional defenses that will mitigate the risks for violent extremism.  
**URL/Link to Resource:** https://cops.usdoj.gov/RIC/Publications/cops-p326-pub.pdf

**Title:** Using Community Policing to Counter Violent Extremism: 5 Key Principles for Law Enforcement  
**Bureau/Agency/Office:** COPS Office  
**Type of Resource:** Publication (23 October 2014)  
**Brief Summary:** Community policing has been a prevailing approach to public safety for the past three decades. When properly implemented, community policing improves civic engagement of local residents, gives them stake in coproducing outcomes with local police, and increases police legitimacy in the eyes of the public. Community policing’s broad approach places a greater emphasis on proactive and preventive policing and has been applied to a diverse array of public safety concerns, including child safety, traditional crime, and gangs. The same
community policing strategies and principles that have helped improve public safety and reduce crime and social disorder are now being leveraged to counter terrorism and prevent violent extremism. This guide discusses five key principles of community policing applied to homeland security concerns and provides practical examples from law enforcement agencies implementing community policing approaches to counter violent extremism.

**URL/Link to Resource:** https://cops.usdoj.gov/RIC/Publications/cops-p299-pub.pdf

**Title:** Online Radicalization to Violent Extremism Awareness Brief

**Bureau/Agency/Office:** COPS Office

**Type of Resource:** Publication (28 August 2014)

**Brief Summary:** This Awareness Brief is part of a series that focuses on how domestic and international extremists of all persuasions are using social media to promote their ideologies and what community policing strategies law enforcement can use to counter these efforts. This Awareness Brief specifically examines online radicalization to violence-the process by which an individual is introduced to an ideological message and belief system that encourages movement from mainstream beliefs toward extreme views, primarily through the use of online media.

**URL/Link to Resource:** https://cops.usdoj.gov/RIC/Publications/cops-w0739-pub.pdf

**Title:** Facebook and Violent Extremism Awareness Brief

**Bureau/Agency/Office:** COPS Office

**Type of Resource:** Publication (28 August 2014)

**Brief Summary:** This Awareness Brief is part of a series that focuses on how domestic and international extremists of all persuasions are using social media to promote their ideologies and what community policing strategies law enforcement can use to counter these efforts. This Awareness Brief specifically examines Facebook.

**URL/Link to Resource:** https://cops.usdoj.gov/RIC/Publications/cops-w0737-pub.pdf

**Title:** Online Services and Violent Extremism Awareness Brief

**Bureau/Agency/Office:** COPS Office

**Type of Resource:** Publication (28 August 2014)

**Brief Summary:** This Awareness Brief is part of a series that focuses on how domestic and international extremists of all persuasions are using social media to promote their ideologies and what community policing strategies law enforcement can use to counter these efforts. This Awareness Brief specifically examines online services such as chat rooms, message boards, dating websites, and online gaming. Violent extremists take advantage of numerous social media platforms to make tracking and monitoring the extent of their online activities difficult.

**URL/Link to Resource:** https://cops.usdoj.gov/RIC/Publications/cops-w0740-pub.pdf

**Title:** YouTube and Violent Extremism Awareness Brief

**Bureau/Agency/Office:** COPS Office

**Type of Resource:** Publication (28 August 2014)

**Brief Summary:** This Awareness Brief is part of a series that focuses on how domestic and international extremists of all persuasions are using social media to promote their ideologies and what community policing strategies law enforcement can use to counter these efforts. This Awareness Brief specifically examines YouTube.

Title: Twitter and Violent Extremism Awareness Brief
Bureau/Agency/Office: COPS Office
Type of Resource: Publication (28 August 2014)
Brief Summary: This Awareness Brief is part of a series that focuses on how domestic and international extremists of all persuasions are using social media to promote their ideologies and what community policing strategies law enforcement can use to counter these efforts. This Awareness Brief specifically examines Twitter.


Title: Homegrown Violent Extremism Awareness Brief
Bureau/Agency/Office: COPS Office
Type of Resource: Publication (28 August 2014)
Brief Summary: This Awareness Brief is part of a series that focuses on how domestic and international extremists of all persuasions are using social media to promote their ideologies and what community policing strategies law enforcement can use to counter these efforts. This Awareness Brief specifically examines homegrown violent extremists. These individuals can include U.S.-born citizens, naturalized citizens, green-card holders, or other longer-term residents, foreign students, or illegal immigrants. Regardless of their citizen status, these individuals intend to commit terrorist acts inside Western countries or against Western interests abroad.


Current Unmanned Aircraft System Publications

Title: Roadmap to Implementing an Effective Unmanned Aircraft System (UAS) Program
Bureau/Agency/Office: COPS Office
Type of Resource: Publication (08 December 2020)
Brief Summary: SLTT law enforcement agencies, as well as members of the community, have been increasing their use of UAS—also known as drones—because of their increasing utility and efficiency. In early 2020, the COPS Office launched a working group comprising leaders in the field, both local and federal, to identify and create vital resources for law enforcement agencies using and confronting the use of drones. This publication is a roadmap on how agencies can plan, establish, and implement drone programs.

URL/Link to Resource: https://cops.usdoj.gov/RIC/Publications/cops-w0912-pub.pdf

Title: Drones: A Report on the Use of Drones by Public Safety Agencies - and a Wake-Up Call about the Threat of Malicious Drone Attacks
Bureau/Agency/Office: COPS Office
Type of Resource: Publication (11 May 2020)
Brief Summary: In February 2019, the COPS Office, the Police Executive Research Forum, and the U.S. DHS convened a two-day conference in Washington, DC, to discuss the policy and operational issues regarding the implementation and use of drones. This publication synthesizes information presented and discussed by the conference participants; lessons learned; and
promising practices gathered from interviews, policy reviews, and survey data for the purpose of providing law enforcement agencies with guidance on implementing a drone program.

**URL/Link to Resource:** <https://cops.usdoj.gov/RIC/Publications/cops-w0894-pub.pdf>

**Title:** Community Policing & UAS: Guidelines to Enhance Community Trust

**Bureau/Agency/Office:** COPS Office

**Type of Resource:** Publication (14 November 2016)

**Brief Summary:** Technology has provided numerous benefits to law enforcement, increasing operational efficiency as well as officer and public safety. With the growing use of UAS by law enforcement, these advantages have increased exponentially. However, operating a UAS safely without violating privacy and other civil rights presents great challenges, too. The public is wary; many people worry about “spying,” unwanted surveillance, and data collection. In response, the Police Foundation has developed this one-of-a-kind guidebook to help agencies decide whether to acquire a UAS, and if they do, how to develop policies and procedures that will ensure public support, avoid potential pitfalls, and build community trust. This comprehensive guide to all aspects of this technology provides information on UAS training, staffing, policy development, funding, regulations, and more – all with a focus on community collaboration and buy-in.

**URL/Link to Resource:** <https://cops.usdoj.gov/RIC/Publications/cops-w0822-pub.pdf>

**Current Technical Assistance Opportunities**

**Title:** Collaborative Reform Initiative Technical Assistance Center (CRI-TAC)

**Bureau/Agency/Office:** COPS Office

**Type of Resource:** Technical assistance

**Brief Summary:** The CRI-TAC provides critical and tailored technical assistance resources to SLTT law enforcement agencies on a wide variety of topics. It features a “by-the-field, for-the-field” approach while delivering individualized technical assistance using leading experts in a range of public safety, crime reduction, and community policing topics. CRI-TAC is a public service and offered at no-cost to law enforcement agencies. Included among the many available areas of assistance are topics such as UAS, intelligence and information sharing, and border security.

**URL/Link to Resource:** <https://cops.usdoj.gov/collaborativereform>

**U.S. Marshals Service (USMS) Training Division**

**Title:** High Risk Fugitive Apprehension (HRFA) Training

**Bureau/Agency/Office:** USMS

**Type of Resource:** In-person class

**Brief Summary:** The HRFA program is an intense weeklong training class that focuses on fundamental skills in the areas of: medical training, planning, decision making, structure operations, use of force, breaching, shooting skills, vehicle operations, situational response, and leadership. It is designed to train USMS personnel and task force partners on fundamental skills and tactics common to all.

**Availability:** USMS task force partners

**Title:** High Risk Fugitive Apprehension Training-Human Performance (HRFA-HP)

**Bureau/Agency/Office:** USMS

**Type of Resource:** In-person class
**Brief Summary:** The HRFA-HP program is an intense weeklong training class that focuses on fundamental skills in the areas of human performance, mindset, tactical breathing, use of force, and emotional survival. It is designed to train USMS personnel and task force partners on critical thinking and decision making in intense, uncertain, and rapidly evolving situations. This course focuses on the individual skill sets as well as balancing work and home life.

**Availability:** USMS task force partners

**Title:** High Risk Fugitive Apprehension Training-Vehicle Operations (HRFA-VO)

**Bureau/Agency/Office:** USMS

**Type of Resource:** In-person class

**Brief Summary:** The HRFA-VO program is a three-day class that focuses on fundamental skills in the areas of surveillance, vehicle operations, containment, and vehicle close-quarter engagements during the arrest of high-risk fugitives operating motor vehicles.

**Availability:** USMS task force partners

U.S. DoJ-National Security Division and Office of Legal Policy

**Title:** Advisory on the Application of Federal Laws to the Acquisition and Use of Technology to Detect and Mitigate Unmanned Aircraft Systems

**Bureau/Agency/Office:** Department of Justice (National Security Division and Office of Legal Policy); Department of Homeland Security; Federal Aviation Administration; Federal Communications Commission.

**Type of Resource:** Publication (17 August 2020)

**Brief Summary:** The Department, along with interagency partners and in consultation with the National Security Council, determined that an advisory guidance document could help non-federal public and private entities, including SLTT law enforcement agencies, better understand the federal laws and regulations that may apply to the use of capabilities to detect and mitigate threats posed by UAS operations. While UAS operations are expanding, to date Congress has given limited authority to only four federal Departments - Defense, Energy, Justice, and Homeland Security - to engage in UAS detection and mitigation activities, notwithstanding certain otherwise potentially applicable federal criminal laws. While the issuing entities do not have the authority to approve non-federal public and private use of UAS detection or mitigation capabilities, the advisory urges a few best practices: consult with counsel; think carefully about the functionality of the individual detection or mitigation systems; consider additional state and local laws that might apply; and consider impacts of technology on privacy, civil liberties, and civil rights.

**URL/Link to Resource:** [https://www.justice.gov/file/1304841/download](https://www.justice.gov/file/1304841/download).
U.S. Attorneys’ Offices (USAO)

**Title:** United States Attorneys’ Offices (USAO) Anti-Terrorism Advisory Councils (ATACs)

**Bureau/Agency/Office:** United States Attorney’s Offices

**Type of Resource:** Program

**Brief Summary:** The ATACs were formed by each USAO in the wake of the 9/11 terrorist attacks. Each ATAC is comprised of pertinent federal, state, local, and tribal law enforcement agencies and often pertinent public health and safety officials. The ATACs work closely with the FBI’s Joint Terrorism Task Forces (JTTF) to convene and establish ATAC meetings and trainings; ensure that participating federal, state, and local agencies work in a coordinated fashion and freely share information; collaborate with the National Security Division’s Counterterrorism Section about priorities and strategies; and ensure that member agencies maintain a long-term focus on international terrorism, domestic terrorism, and other national security concerns. Each USAO has a National Security/ATAC Coordinator who serves as the primary point of contact in each district for all ATAC activities. The National Security/ATAC Coordinator and the ATACs work in partnership with JTTF who retain primary responsibility for terrorism investigations.

**URL/Link to Resource:** https://www.justice.gov/usao
FBI INFORMATION SHARING AND TRAINING CATALOG

The FBI is providing the catalog below as its portion to the overall report for this congressionally directed action. This FBI catalog contributes to the overall Unclassified summarized report to the committee. The FBI provides extensive information sharing and related support through its work with the Fusion Centers, Field Offices, JTTF, and the outreach efforts of the Office of Partner Engagement. The FBI also provides training through our various Divisions to include: Counterterrorism; Counterintelligence; Criminal; Criminal Justice Information Services (CJIS) Division; Cyber; FBI National Academy; Office of Partner Engagement; Training; and Weapons of Mass Destruction. The Unclassified training is offered both online and in person, and enhances the FBI's relationships with SLTT associations.

Office of Partner Engagement

Introduction to Intelligence for Partners FSLTT (Online & Virtual Class Meetings)

Introductory course designed to help law enforcement Intelligence Practitioners understand intelligence-led law enforcement and the application for law enforcement operations.

Analytic Writing for Collaboration - Level 1 (Classroom Lecture)

An eight-day (64-hour) course that focuses on developing the skills necessary to write intelligence products that meet the ODNI Analytical Tradecraft Standards (ATS).

Analytic Writing and Collaboration - Level 2 (Classroom Lecture)

A 64-hour course that incorporates mentoring and product review as part of the core curriculum.

Analytic Tradecraft Standards for Partners FSLTT (Online)

ATS for FSLTT (ONLINE via Microsoft Teams) is an intermediate course designed to help fusion center and law enforcement Intelligence Analysts understand how the IC standards are applicable to FSLTT production.

Intermediate Structured Analytical Techniques for Partners (FSLTT) (Online)

Online class that will familiarize FSLTT analysts and officers with the core concepts of structured analytic thinking methods; checking assumptions; articulating analytic purpose and intelligence questions that are relevant to FSLTT intelligence gathering, assessing, and organizing data.
Introduction to Intelligence Theory & Applications for Law Enforcement Supervisors (Classroom Lecture)

This course is designed to help law enforcement intelligence supervisors and commanders understand the intelligence process for implementation and managing intelligence-led policing.

Law Enforcement Decisions in Times of Uncertainty Using Intelligence (Webinar)

This webinar will explore the nature of uncertainty and how to leverage intelligence as a mechanism to increase confidence in decision making at all levels of a law enforcement agency.

Introduction to Intelligence for Partners FSLTT (Online & Virtual Class Meetings)

An introductory course designed to help law enforcement Intelligence Practitioners understand intelligence-led law enforcement and the application for law enforcement operations.

Introduction to Intelligence for Partners FSLTT (Classroom Lecture)

An introductory course designed to help law enforcement Intelligence Practitioners understand intelligence-led law enforcement and the application for law enforcement operations.

Analytic Writing for Collaboration - Level 1 (Classroom Lecture)

An eight-day (64-hour) course that focuses on developing the skills necessary to write intelligence products that meet the ODNI ATS.

Analytic Writing and Collaboration - Level 2 (Classroom Lecture)

A 64-hour course that incorporates mentoring and product review as part of the core curriculum. Participants who attend this course will build on their knowledge and skills for writing products with analytic rigor and professional tradecraft.

Analytic Tradecraft Standards for Partners FSLTT (Online)

An intermediate course designed to help fusion center and law enforcement Intelligence Analysts understand how the IC standards are applicable to FSLTT production.

Advanced Law Enforcement Rapid Response Training (ALERRT) Level 1 & ALERRT Train-the-Trainer (T3)

The ALERRT Level 1 and T3 courses are taught in partnership with Texas State University ALERRT Center instructors and certified FBI instructors. ALERRT T3 certification creates a force multiplier to train additional LE officers in response tactics to active shooter incidents. The training materials and manuals may be found online at www.alerrt.org.

Active Shooter Attack Preparation and Preparedness (ASAPP)

The ASAPP training is a two-hour, hands-on training with a presentation and scenarios, which provides life-saving skills and help develop plans and responses to an active shooter incident. The scenarios include strategies for when to Run, Hide, or Fight, and how to triage and
render basic medical attention to the wounded during an incident. Basic medical training consists of stop the bleed, tourniquet application, and recovery positioning. Additional information on this training can be found at the following link:
https://dojtbi.sharepoint.us/Teams/000425/SitePages/FBI-ACTIVE-SHOOTER-TRAINING-INITIATIVE.aspx

Counterterrorism Division

**Task Force Officer (TFO) Basic: Fundamentals**

The purpose of this course is to provide newly assigned TFO with basic level information on administrative and policy related topics that are essential to the role of the TFO. This is the first phase of six self-study lessons.

**TFO Basic: Investigative Technologies**

The purpose of this course is to provide newly assigned TFO with basic level information on some of the common investigative technologies they will be using as TFOs. This is the second phase of the TFO Basic training.

Weapons of Mass Destruction Division (WMDD)

**Academic Biosecurity (Webinar)**

A one-day workshop and Table-Talk Exercise (TTX) aimed to establish relationships with academia and its campus security personnel on how to recognize suspicious behavior, protect themselves against intellectual property theft, and promote ethical scientific behavior.

**Animal Plant-Health (APH) Criminal Epidemiological Course (Classroom Lecture)**

A two-day course designed to provide joint investigations training to improve efforts to identify and investigate potential overt or covert biological threats to animal and plant health.

**Bio-Smuggling Webinar (Webinar)**

A webinar designed for state, local, and federal partners on how to investigate introductions of biological materials and theft of trade secrets and intellectual property. Such as identifying threats to the U.S. biotechnology infrastructure, threat actors, and analyzing foreign origin of unknown biological materials.

**Chemical Industry Outreach Workshop (In Person Classroom Lecture)**

A one-day workshop in which Chemical Industry executives, security, and local law enforcement receives a morning lecture on a variety of briefings to include intelligence briefing regarding chemical precursors and how they can be used in improvised explosives (IE), the WMD Coordinator program, and available outreach materials. The afternoon session includes a live range demonstration of IE.
FBI UAS Development Course (In Person)

A WMDD managed course, held in conjunction with Embry Riddle Aeronautical University in Daytona Beach, Florida, which provides a basic introduction and general overview of the Unmanned Aircraft Systems platform, to include nomenclature, current legal authorities, C-UAS technologies, command and control options, etc. The course is intended for FBI employees, as well as federal, state, and local law enforcement partners.

Fentanyl Precursor Tripwires (Webinar Meeting and in Person Symposium)

A half-day symposium or webinar in conjunction with CID and the DEA to share intelligence with state, local, and federal partners on companies which may be used as suppliers of fentanyl and other PBA precursors.

Food Defense, Training Engagement, and Collaboration (TEC) (Webinar)

Developed to educate and inform stakeholders and law enforcement on all aspects of work devoted to identify, prevent, mitigate, or respond to intentional food contamination incidents within the nation.

ETTU Webinars (Webinar)

The ETTU Critical and Emerging Technologies Webinar Series is designed to share information with internal partners. Identified SME communicate research and understanding of emerging technologies through an academic overview of the technology, inclusive of threat-based implications. This collaborative effort will provide the workforce with information on threats posed by emerging technologies as a basis for building proactive mitigation strategies. Series include: Artificial Intelligence, Flexible Hybrid Electronics, Pharmaceutical Based Agents (PBA), Unmanned Ground Systems, 5G Technology, and All Things UAS.

Joint Criminal-Epidemiological Investigations Course (Webinar & Classroom Lecture)

The course was developed to improve efforts to identify and investigate intentional Chemical, Biological, Radiological and Nuclear (CBRN) threats to public health. The two-day interactive course is for law enforcement, public health, emergency planner, and first responders at the local, state, and federal levels as well as international engagements.

Livewire Tabletop Exercise (Classroom Lecture)

A one-day TTX aims to examine and enhance the Federal, State, and Local response to a potential WMD-incident at a chemical facility. An introductory course designed to help law enforcement Intelligence Practitioners understand intelligence-led law enforcement and the application for law enforcement operations.

National Improvised Explosive Fundamentals (NIEF) (In Person)

A four-day workshop designed for Public Safety Bomb Technicians (PSBT), Special Agent Bomb Technicians (SABT) and military Explosive Ordinance Disposal (EOD) technicians, to teach advanced hands-on understanding of hazards posed by chemicals used to manufacture IE.
Nuclear Weapons Incident Response Training (NWIRT) (In Person)

The NWIRT is an interagency developed and taught course which provides an integrated training and educational opportunity to identify and address the complexities of nuclear weapons incident management through an Interagency and DoD sponsored training program. The WMDD in conjunction with the FBI Critical Incident Response Group (CIRG) and FBI Laboratory Division (LD) developed and sustained the NWIRT course. The objective is to improve nuclear incident response capability and capacity; broaden the educational foundation for responders with a focus on interagency operations; present national crisis response roles and capabilities, as well as discuss techniques, tactics, and procedures used during response operations.

Nuclear Weapons Accident Incident Exercise (NUWAIX) TTX (In Person)

NUWAIX tests domestic incident management under the Nuclear/Radiological Incident Annex and the Terrorism Incident Law Enforcement and Investigation Annex of the National Response Framework.

Radiant Response: A Radiological Transportation Awareness Virtual Workshop (Online)

In partnership with Department of Energy (DOE), National Nuclear Security Administration (NNSA), FBI WMDD-Nuclear and Radiological Countermeasures Unit coordinates the delivery of the Radiological Transportation Awareness Virtual Workshop to raise radiological transportation awareness. These virtual workshops titled Radiant Response, serves the purpose of enhancing local, state, and federal agencies awareness of the overall threat of a WMD incident involving radioactive material in transit. These virtual workshops simultaneously build bilateral relationship with entities located in the same area of operation.

Silent Thunder TTX (Online)

The Silent Thunder exercise series is designed to foster collaboration among representatives from local, state, and federal government agencies and organizations with a shared stake in mitigating the effects of a radiological terrorism incident. This TTX series simultaneously provides a no-fault, site-specific TTX where representatives from all responding and stakeholder organizations can exercise their crisis management and consequence management capabilities against a fictional WMD terrorism incident.
The Radiological Fundamentals, Preparedness, and Training Webinar (Webinar)

The Radiological Fundamentals, Preparedness, and Training webinar is an online training course that familiarizes participants with the concepts related to operating in a contaminated or irradiated environment. At the conclusion of the said webinar, participant achieve a higher level of understanding of the basic characteristics of radiation and the levels of danger it poses. The webinar consists of presentations from the regional FBI field office, as well as DOE entities, on the security concerns of radiation and how federal, state, and local responders coordinate to protect the community from radiation-related incidents.

WMD Federal, State, Local Training (STALO) (In Person)

A three-day workshop designed to enhance the investigative, operational prevention, intelligence, and preparedness capabilities of FBI field offices and their respective partners in other local, state, and federal agencies.

Criminal Investigative Division

Civil Rights Regional Conferences

Six 2-day conferences held in different locations throughout the fiscal year, presented to a combined audience of FBI personnel and state and local law enforcement agency representatives from the surrounding area of responsibility. Topics include DoJ/FBI overviews of federal civil rights statutes (hate crimes, color of law, Freedom of Access to Clinic Entrances Act, etc.), presentations from civil rights focused NGOs and other independent partners, FBI case studies as well as presentations from CJIS on the Uniform Crime Reporting (UCR) statistics program and how state and local agencies can participate. Locations include Denver, Louisville, San Francisco, Philadelphia, Tampa, and New Orleans.

Cyber Division

Cyber Investigator Certificate Program (CICP)

This program is in conjunction with Carnegie Mellon. It is accessible to any state or local law enforcement partner and can be accessed through the Law Enforcement Enterprise Portal (LEEP). Two courses currently make up the program. The first course is the five-hour long FBI First Responder Course which teaches local law enforcement skills related to digital evidence they may come across when responding to crime scenes, and how to secure and acquire this evidence. The second course is the approx. 80-hour Level 1 course and consists of four parts focused on four types of cyber investigations locals may encounter. The four parts are Digital Harassment, Online Fraud, Child Enticement, and Identity Theft.

Counterintelligence Division

National Security and Intelligence for Law Enforcement

This course is only offered to National Academy residential students. The National Security Course (unclass) is an accredited FBI National Academy 10-week undergraduate level course.
Training Division

Law Enforcement Training for Safety & Survival (LETSS)

The LETSS is designed to give the attendee the skills and mind set required to identify and handle critical situations, in a high-risk environment. Topics to be addressed in this one-week course include discussion on Mental and Physical Preparation, Arrest Planning, Ballistic Shield Deployment, Low Light Operations, the use of Motor Vehicles in Arrest Situations and Basic Survival Techniques. Basic survival techniques include hallway and stairway movement, Room entry, clearing Techniques and Subject control.

Criminal Justice Information Services Division

National Crime Information Center (NCIC)

NCIC training on the use of and overview of the individual files in NCIC.

Regional Hate Crime Training Sessions

The FBI UCR Program, in collaboration with the Civil Rights Unit, will conduct six regional hate crime training sessions to address the benefits of NIBRS, how hate crime is collected in NIBRS, basic hate crime information, and the NCA as a reporting mechanism.

Advanced Latent Fingerprint Training

In conjunction with the Laboratory Division, provide training to 40 Hellenic and Cypriot National Police Officers on advanced fingerprint retrieval and processing in Athens, Greece.

National Instant Criminal Background Check (NICS)

NICS training provides federal, state, local and tribal law enforcement and criminal justice agencies the information and resources needed to conduct firearm related background checks related to firearm related permits, firearm transfers, and the return of confiscated firearms.

Uniform Crime Reporting

UCR National Incident-Based Reporting System (NIBRS) Level I and II - Provides participants with detailed instruction on classifying Group A Offenses (Crimes Against Persons, Property, and Society), Group B Offenses, reporting incidents and arrests utilizing NIBRS data elements and values, practice scenarios, and activities.

NICS Audit (CJIS NICS Audit Training for Alabama Compliance Specialist)

NICS training provides federal, state, local and tribal law enforcement and criminal justice agencies the information and resources needed to conduct firearm related background checks related to firearm related permits, firearm transfers, and the return of confiscated firearms.
Utah CJIS Systems Officer/Information Security Officer Audit Training

Training on the Information Technology Security audit process to the Utah CJIS Systems Officer, Information Security Officer, and 15 state officials.

VCC Administrator Training/ Refresher Training/ Overview Training

Virtual Command Center (VCC) Training & Live Demo on VCC Administrator Roles, Setting up a VCC, etc.

National Data Exchange (N-DEx) System Overview Workshop

Basic overview of the N-DEx System and its functionalities. This presentation provides a high-level overview of what the N-DEx System is, what data is contained, and includes a tour of the system and its basic functionalities.

N-DEx System Batch Search

This session will cover how to create a Batch Search template, create a Batch Search, view results, and edit, and share a Batch Search.

N-DEx System Subscription/Notification

Workshop focusing on the N-DEx System Subscription and Notification features. Learn how to create subscriptions, edit existing subscriptions, and receive notifications concerning new records matching the subscription.

CJIS Security Officer (CSO) Audit Administrator

This session covers information related to CSO roles in audit reporting. Audit reports, report generation, and report viewing will be covered, with emphasis on the most common reports used to assist CSOs with their audit program.

N-DEx - CSO Audit Best Practices

This session covers information related to audit best practices, with emphasis on the Audit Questionnaire, audit process and schedule, and audit report generation.

Channeler Symposium

The two-day virtual event provided information to the Channelers pertaining to the FBI contractual expectations and key contract requirements, as well as information regarding the Channelers responsibilities.

Air Force Briefing

Criminal History Information and Policy Unit (CHIPU) provides presentations regarding criminal history record information.
Face Comparison and Identification Training

This course provides skills and knowledge in the fields of Facial Recognition and Facial Comparison. It also provides students with awareness and understanding of the face comparison discipline.

Universal Latent Workstation Software Training- advanced

This course is designed for latent print examiners who work cases and enter latent fingerprints for a search through Next Generation Identification (NGI) using Unsolved Latent Workstation (ULW) software.

Universal Automated Booking System Workshop

This course is designed to introduce students to the elements of the booking system. The course reviews parts of a booking package, mandatory fields, demonstrates correct order of photographs, and how to utilize the accompanying photograph fields.

FBI National Academy

How COVID-19 has impacted the Investigation of Violent Crime

Examine strategies that law enforcement agencies have learned from specific case examples as well as what we continue to learn about handling violent crime investigations during the COVID-19.

Counterterrorism Awareness

Help attendees increase appreciation of the complex nature of counterterrorism and develop ideas of how to better address it.

Assessment of Police Applicants Module #1 - Polygraph

Review the use of the polygraph during the applicant screening process for police officer positions. A panel will discuss what we have learned from this as an assessment factor as well as review laws and policies that pertain to using it.

Challenge Your Thinking

Designed to challenge your thinking in resolving various visual and cognitive exercises.

Power of the Paw

The role of the working canine (K-9) in our society. Will host three working dogs and their handlers and provide insight into the team approach to accomplishing their mission.

An Interagency Structured Approach to Solve Homicides

Examine a concept that allows for a requesting department to receive investigators from various area law enforcement to assist. The concept will be explained and include the discussion of the administrative, investigative, training, and legal aspects.
Law Enforcement Image & Media Relations

Controlling the Narrative
Topics covered will include:

- The top five questions to ask yourself before briefing the media;
- Why cops need to consider the emotions of the public;
- How to stick to your message plan; and
- The Message Targets: a model for what to say in any situation.

The Message Bases Strategy & Interview Prep
Learning effective messaging strategy and have the confidence to orient to any communication opportunity.

Media Interview Strategies
Public speaking techniques and tactics that will help you stay on your prepared messages regardless of the questions asked of you.

News Conference Organization
Training is a mix of the leadership perspective of creating control out of press chaos as well as practical guidance tools.

Law Enforcement Partners Engaging the Public Sector
The goal of this presentation is to demonstrate how law enforcement, at all levels, can engage the private sector to address threats to national security from foreign adversaries, competitors, and other nefarious actors.

The Human in Humanity
This course examines current policing strategic methods and examines the effects on both community relations and law enforcement officers. It seeks to empower attendees with new perspectives and methods for generating their own situation specific method of policing that involve humanistic methods.

Meet the Press - Interactive Discussion with a Reporter
Come equipped with your own questions during this freeform discussion with a reporter. There will be five different reporters or former reporters on the different dates for this webinar, so log in to one or all five.

Walking the Talk - Strategic Community Relations
Matching agency actions across all segments of your agency to your stated goals takes deliberate planning and buy-in from all your people.
Best Practices in Social Media for LE

Learn the best practices in daily operations and in crisis using your social media platforms.

Case Study Mosque Shootings

The New Zealand Police (NZP) were faced with an unprecedented challenge when a man shot dozens of people in two mosques. You will get the details from the NZP public information director on their response, the takeaways of what they learned during a crisis and how you can apply it to your crisis ops plan.

Case Study London Bridge Attack

An ISIS inspired attacker stabbed five people on the London Bridge, killing two. Metropolitan Police immediately used their official Twitter feed to begin driving the narrative about this event. In this case study, you will see how the Metropolitan Police focused on effective messaging to direct the public and media in ways that benefit public safety during a crisis.

Accountability Conversations

Learn how to hold effective and meaningful accountability conversations.

Creating Power Quotes

New webinar during which participants will write and deliver power quotes based on instructor-supplied scenarios.

Crisis Communications - De-escalation & Active Listening

These specialized courses are designed to empower the First Responder, who may be confronted with a person who has demonstrated hostile, non-compliant and crisis driven behavior. These courses will focus on providing Agents, Officers, and Call- Takers with the ability to assess the incident, develop de-escalation strategies and utilize proven communications techniques to de-escalate the unwanted behavior. This course is taught at the FBI Academy and is consistent with the National Crisis Negotiation Associations guidelines.

Jumpers - An Ongoing Study

This course looks at a broad range of statistical information surrounding a potential “Jumper” and uses information provided to the FBI by law enforcement negotiation teams who participate in the Hostage Barricade Database System (HOBAS).

Best Practices in Civil Unrest

National Academy instructors provide insight with analysis of police tactics and techniques regarding public communication before, during, and after mass demonstrations and disturbances. Learn how agencies are focusing their efforts on using their own social media to represent themselves in these critical events.
Ransomware - Application of Hostage Negotiation Strategies

This webinar will examine recent trends in ransomware attacks and how traditional approaches to dealing with ransomware may benefit from the use of trained hostage negotiators.

Public Communication Best Practices for Law Enforcement in Critical Events

Through the lens of recent critical events involving law enforcement, this webinar provides an insight to the effective communication strategies used by the agencies, including social media and news conferences.

Perception - Intent versus Impact

Your ability to master the relationship between perception, intent, and impact is critical to your successes in life, both personally and professionally. In this one-hour interactive overview we will:

- Examine the perception cycle and why it matters to us;
- Reflect on the relationship between message intent and impact in different communication mediums; and
- Develop strategies to enhance your communication skills as both message sender and receiver.

Public Speaking Refresher

Course is designed to help you become a more articulate, confident, and persuasive communicator. Topics we will cover include:

- Planning and organizing your presentation;
- Using audiovisual aids effectively; and
- Increasing your confidence.

Common Thinking Traps and Active Constructive Responding

Explore common thinking traps that lead to conflict and poor outcomes in communication, and we will take an in depth look at active constructive responding.

Serving in the 21st Century

This course is designed to explore and exchange differing perspectives on police-community relations. Students will synthesize diverse perspectives on public safety, specifically dynamics and strategies to create and maintain strong and trusting police community relations. The course provides exposure to concepts related to the understanding of self and others, leadership within a law enforcement organization, and building and maintaining key relationships within a community.
The Art of Conversation

This webinar is for anyone interested in learning about the role of conversation in interpersonal communication and how to maximize the power of psychology and emotional regulation to increase your chances for success. Interestingly, this ability begins with your understanding of what constitutes a great conversation and your role in that process. Your ability to relate to others both verbally and non-verbally—the everyday conversation—is critical to your successes in life, both personally and professionally.

Communication Skills - Audience Analysis

The webinar will discuss the process of gathering and analyzing information about audience members’ attributes and motivations with the explicit aim of preparing a speech that will be meaningful to them.

Communication Skills - Validating Source Credibility

The webinar will focus on finding credible sources in print and online when preparing a speech. Methods to be a critical consumer of online information will be discussed.

The Nature of Conflict and Communication

Understanding of how conflict works and your role in that process. Your ability to effectively deal with conflict is critical to your successes in life, both personally and professionally.

The Art of Active Listening

Your ability to effectively understand and connect with others is critical to your successes in life, both personally and professionally. In this interactive overview we will:

- Examine the fundamental role Active Listening plays in the communication process;
- Reflect on the stages of listening and their relevance in the relationship cycle; and
- Explore and apply the eight Active Listening techniques to enhance your ability to successfully enhance your communication style.

Personalities, Relationships, and Conflict

Your ability to effectively deal with conflict is critical to your successes in life, both personally and professionally. In this one-hour interactive overview we will:

- Examine the role personality plays in the communication process;
- Reflect on the psychological primers involved in conflict; and
- Develop strategies to enhance your ability to successfully navigate personality-driven conflict.

Tips and Tricks for Engaging Webinars

This course is designed to help you optimize everything from your voice to your visuals to effectively deliver your content.
Punctuation
This refresher gives you an opportunity to sharpen your skills regarding often forgotten or confusing punctuation rules.

Proofreading and Editing
This course offers tips on polishing your final documents to eliminate mistakes.

Tips on Resume Writing
This course provides tips on improving an existing resume or creating one from scratch.

Getting Published
We will discuss reasons to publish, the process for selecting a topic, steps to query the editor and submit your manuscript, and the process of working with the editorial staff.

DISC - Understanding your Leadership Style & Behavioral Preferences
DISC is an assessment that helps you to better determine your leadership style and preferred behaviors that “show up” as a result.

DISC & Emotional Intelligence - Making the Connection
DISC is an assessment that helps you better determine leadership style and preferred behaviors. Making connections between the two will make you a better peer, leader, and communicator.

Organizational Culture & Change
This course is for supervisors from the front-line all the way to the head of the organization.

Emotional Intelligence - What is It? Why Should I Care?
In this interactive overview we will examine the real-life, practical meaning of emotional intelligence, and why it matters to us.

Self-Awareness/Self-Perception/Self-Management - How to Connect
The ability to recognize and accurately label/identify an emotion as it “happens” is the key to your emotional intelligence.

How Emotions Impact Decision-Making
Learn how your emotions impact your decision making.

Courage and Vulnerability is the Key to Connection
Based on the research of Brene Brown, explore how you can use vulnerability and courage to build trust, both as a leader and as a family member, friend, or peer.
Leading Organizational Change
You will be better equipped to Identify Strengths, Weaknesses, Threats, and Opportunities on your team. You will be introduced to the William Bridge’s Transition Model and how to use this theory in effectively leading change in your organization. The result will be a deeper understanding of the importance of leading and managing change.

Leading the Organization, Community, and Elective Officials
During this block of instruction, we will identify the many complexities facing Law Enforcement Officials during these ever-changing times.

Making a Difference - Leaders Make a Difference
This one-hour training for law enforcement leaders at all levels, provides some lessons learned as well as common leadership pitfalls. Making a Difference discusses complex issues and the many ingredients to challenges we face as leaders.

Adaptive Leadership Approaches for these Changing Times
This webinar will explore the various ideas used by an adaptive leader to instill change in an organization. Based on the work from Heifetz, R.A. & Laurie, D.L. (2001). The work of leadership.

Ethical Leadership - The Bathsheba Syndrome
A one-hour webinar that will explore various ethical issues of leadership with primary focus on the biblical account of the leadership failure of King David and how that relates to modern day executive leaders.

Followership
Cultivating the right followers make us better leaders.

Relational Leadership - Having the Easy Conversations
Creating work relationships that foster productivity.

Leading the New Generation
This webinar will identify and discuss the new generation and strategies to lead them.

How Words Change Your Brain
Poor communication is a root cause of many leadership challenges. In this webinar, we will focus on how to be present, keep it short, and better understand what our brains are bad at.

Accountability Conversations
Learn how to hold effective and meaningful accountability conversations.
Law Enforcement Decisions in Times of Uncertainty using Intelligence

This webinar will explore the nature of uncertainty and how to leverage the intelligence as a mechanism to increase confidence in decision making at all levels of a law enforcement agency.

The Administration of Justice in Modern America

This course is designed to give senior law enforcement leaders a philosophical, informative, and engaging framework by which to cultivate meaningful discussion and understanding with members of their respective communities.

Leadership as a Trainable and Perishable Skill

This webinar provides a foundational definition of leadership and practically applies it in the law enforcement workplace. It stresses the importance of leadership as a skill that requires continuous learning to remain the best leader possible in any position or relationship.

Developing Your Emotional Intelligence

Explore the steps we can take to build our emotional intelligence and better manage emotions, control impulses, and improve relationships.

Nurturing the HERO Within

By focusing on strategies to develop Psychological Capital (Hope, Efficacy, Resiliency, and Optimism [HERO]), leaders can provide methods to create a more hopeful workforce, bolster officer well-being, mitigate the adverse impact of stress, and nurture the HERO within.

Leading At-Risk Employees

During this webinar, we will explore the issue of substance use within the law enforcement community, situations that could cause an employee to become “at-risk,” the identification of signs of substance abuse, and available resources to help employees.

Crisis Awareness

In this class we will discuss the physical, emotional, and behavioral signs of crisis, various types of crisis, and positive coping mechanisms and resources available to alleviate the symptoms of crisis.

Happiness, Life Satisfaction, and What It Means to Flourish

This webinar will introduce and expand on Martin Seligman’s five aspects of well-being: positive emotion, engagement, meaning, achievement, and positive relationships.

Mindfulness as a Stress Reduction Strategy for Law Enforcement Officers

This workshop suggests mindfulness training can help law enforcement officers lower work stress and provides an overview of how participants can begin their own mindfulness practice. Attendees will have the opportunity to participate in a Guided Meditation session.
Stress Management

In this class we will discuss what creates stress in our lives, what impedes our work/life balance, and solutions to alleviating these impediments.

Suicide Prevention

This crisis among military and law enforcement personnel has created a pressing need to discuss the risk factors, warning signs, preventative measures, and protective factors of suicide that often go ignored until it is too late.

Officer Down “Surviving”

This webinar will examine the life changing event of one officer who was shot twice in the head while attempting to make an arrest.

Psychological Capital

This one-hour session will present the importance of developing the four components of psychological capital (HERO) in yourself and in your employees. Enhancing psychological capital will assist officers in responding to adversity and crisis in a healthy and productive way.

Desk Yoga

Desk yoga utilizes stretching, postures, breath work, and meditation to help reduce stress, relieve pain, and improve well-being.

Using Virtues and Character Strengths to Enhance Well Being

We will explore six virtues and 24-character strengths that stand the test of time and cross cultures.

Mindfulness in the Workplace

In this one-hour interactive session, participants will:

- Review the science supporting the physiological benefits of a mindfulness practice in the workplace.
- Learn a five-step approach to begin and maintain a personal mindfulness practice.
- Participate in a guided meditation session.

Developing Compassion through a Mindfulness Practice

Research suggests some of these benefits include a boost to overall happiness and well-being as well as an increased capacity for empathy and compassion. Participants will learn and have an opportunity to practice this technique during a guided meditation.

Polishing the Badge

Polishing the Badge by Eric Murray.
The Mindful Leader

When leaders are fully present and able to hold space for their thoughts and feelings in a non-judgmental, compassionate way, they inspire others not simply through their talk, but through their walk, through their mindful actions, choices, and their very presence.

Officer Safety Awareness Training Sessions

The Officer Safety Awareness Training consists of five separate topic-based modules that each have a distinct focus intended to enhance officer safety. The five consist of: (1) Perception; (2) Training and Foot Pursuits; (3) Arrest situations; (4) Ambush and Unprovoked Attacks; and (5) The Will to Live.

• **Module 1 – Officer Perception**
  o “Perception” examines how situations are assessed then responded to by officers based upon their “perception” of the circumstances. We discuss how we arrive at some of our perceptions and what influences them.

• **Module 2 – Training and Foot Pursuits**
  o “Training and Foot Pursuits” discusses officer training and the significance this has in maintaining the safety of our officers. A discussion of safety measures to consider before engaging in a foot pursuit, as well as staying safe during one, is reviewed.

• **Module 3 – Arrest Situations**
  o “Arrest Situations” focuses upon situations where the officer is going to take someone into custody, and things to consider that will maximize safety for everyone involved.

• **Module 4 – Ambush and Unprovoked Attack**
  o “Ambush and Unprovoked Attack” examines past incidents of cases where officers have been killed and assaulted in a manner considered to be an “ambush” or “unprovoked attack.” Participants hear from convicted offenders as they talk about these types of assaults upon police, as well as how some surviving officers remember their close encounter with death.

• **Module 5 – The Will to Live**
  o “The Will to Live” discusses the mindset of the officer both during and after the event that insured survival. Participants hear officers discuss the necessary attitude and determination necessary to remain alive.
The National Counterterrorism (NCTC) provides extensive information sharing and related support through its Domestic Representatives, Joint Counterterrorism Assessment Team (JCAT), and numerous classified and unclassified publications, to enhance our SLTT partners' counterterrorism initiatives.

Training Opportunities

The NCTC Domestic Representatives are regionally based in 12 locations throughout United States, and are a resource for SLTT partners to request NCTC services, support, and training. The Domestic Representatives can provide a wide array of support and have access to a full range of services that can be tailored for SLTT partners. Contact via nctcpao@nctc.gov.

Publications

**Counterterrorism Digest:** An Unclassified compendium of international and domestic news focusing on CT information. It is produced by NCTC’s Operations Center, in collaboration with JCAT, every Wednesday and includes relevant commentary on issues related to terrorism and CT. It is available on DHS’ HSIN.gov and FBI’s LEEP systems, or can be requested via nctcpao@nctc.gov.

**Counterterrorism Weekly:** A For Official Use Only periodical produced by NCTC’s Operations Center, in coordination with JCAT, that focuses on international terrorism compiled from open-source information with relevant commentary. It is available on DHS’ HSIN.gov and FBI’s LEEP systems, or can be requested via nctcpao@nctc.gov.

**First Responder’s Toolbox:** Products that highlight the tactics, techniques and procedures used by terrorists and underscore the need for coordination among federal and SLTT government authorities and partnerships with private sector officials in deterring, preventing, disrupting, and responding to terrorist attacks. First Responder’s Toolboxes are available on DHS’ HSIN.gov, FBI’s LEO.gov, and the Domestic Security Alliance Council’s DSAC.gov. UNCLASSIFIED First Responder’s Toolboxes are publicly available at https://www.dni.gov/index.php/.

**Mobilization Indicators:** The Homegrown Violent Extremist Mobilization Indicators Booklet is an unclassified resource designed specifically for public safety personnel, to inform those on the frontlines to detect extremists. An update was completed and published in Fall 2021. It can be requested via nctcpao@nctc.gov.

**The Searchlight:** *The Searchlight* is a For Official Use Only-level compilation of strategic assessments and commentary focusing on terrorist activities related to critical infrastructure worldwide. It can be requested via nctcpao@nctc.gov.

**Alliance:** *Alliance* is a For Official Use Only-level magazine containing strategic analysis on terrorism issues and trends that NCTC, FBI, and DHS publish once or twice yearly for state and local law enforcement nationwide. The magazine is published online and in
hardcopy. The Spring 2021 edition focused on the heightened threat from domestic violent extremists, and the Fall 2021 issue centers on the 20th Anniversary of the 9/11 attacks. NCTC manages the production in coordination with DHS and FBI. A copy can be requested via nctcpao@nctc.gov.

**Programs**

**NCTC Domestic Representative Program:** NCTC has 12 Representatives whose regional areas of responsibility span the entire United States, to include the U.S. Virgin Islands and Puerto Rico. The NCTC Domestic Representative program builds and sustains NCTC’s partnerships with SLTT counterterrorism officials and private industry throughout the country. Each representative serves as a liaison for NCTC’s Director through engagements ranging from establishing relationships with regional officials, contributing to ongoing CT investigations, or leveraging NCTC services and support. Contact via nctcpao@nctc.gov.

**Joint Counterterrorism Assessment Team (JCAT):** JCAT members are SLTT first responders and public safety professionals from around the country, working side-by-side with federal intelligence analysts from the NCTC, DHS, and the FBI to research, produce, and disseminate counterterrorism intelligence for you. Contact via jcat@nctc.gov.

**Domestic Counterterrorism Exercise Program (DCTX):** The DCTX aligns with the National Preparedness Goal's Prevention and Protection Mission Areas, focusing on intelligence and information sharing among federal, state, and local partners. Under these mission areas, DCTXs directly support communities in preventing terrorism and identifying precursors or indicators of terrorist activity and violent extremism. Using a combination of briefings, analytic training, and exercise discussions, DCTXs enhance and/or validate customer's plans, policies, and procedures to address imminent terrorist threats, including on-going attacks or follow-on attacks. Contact via nctcpao@nctc.gov.

**Services**

The NCTC Domestic Representatives are regionally based in 12 locations throughout the United States and are a resource for SLTT partners to request NCTC services, support, and training. The Domestic Representatives can provide a wide array of support and have access to a full range of services that can be tailored for SLTT partners. Contact via nctcpao@nctc.gov.